

NRG Energy Inc.

Second Quarter 2019 Earnings Presentation

August 7, 2019

Safe Harbor



Forward-Looking Statements

In addition to historical information, the information presented in this presentation includes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Exchange Act. These statements involve estimates, expectations, projections, goals, assumptions, known and unknown risks and uncertainties and can typically be identified by terminology such as "may," "should," "could," "objective," "projection," "forecast," "goal," "guidance," "outlook," "expect," "intend," "seek," "plan," "think," "anticipate," "estimate," "predict," "target," "potential" or "continue" or the negative of these terms or other comparable terminology. Such forward-looking statements include, but are not limited to, statements about the Company's future revenues, income, indebtedness, capital structure, plans, expectations, objectives, projected financial performance and/or business results and other future events, and views of economic and market conditions.

Although NRG believes that its expectations are reasonable, it can give no assurance that these expectations will prove to be correct, and actual results may vary materially. Factors that could cause actual results to differ materially from those contemplated herein include, among others, general economic conditions, hazards customary in the power industry, weather conditions, competition in wholesale power markets, the volatility of energy and fuel prices, failure of customers to perform under contracts, changes in the wholesale power markets, changes in government regulations, the condition of capital markets generally, our ability to access capital markets, cyberterrorism and inadequate cybersecurity, unanticipated outages at our generation facilities, adverse results in current and future litigation, failure to identify, execute or successfully implement acquisitions, repowerings or asset sales, our ability to implement value enhancing improvements to plant operations and companywide processes, our ability to implement and execute on our publicly announced transformation plan, including any cost savings and margin enhancement, our ability to achieve our net debt targets, our ability to achieve investment grade credit metrics, our ability to proceed with projects under development or the inability to complete the construction of such projects on schedule or within budget, the inability to maintain or create successful partnering relationships, our ability to operate our businesses efficiently, our ability to retain retail customers, our ability to realize value through our commercial operations strategy, the ability to successfully integrate businesses of acquired companies, our ability to realize anticipated benefits of transactions (including expected cost savings and other synergies) or the risk that anticipated benefits may take longer to realize than expected, and our ability to execute our Capital Allocation Plan. Achieving investment grade credit metrics is not a indication of or guarantee that the Company will receive investment grade credit ratings. Debt and share repurchases may be made from time to time subject to market conditions and other factors, including as permitted by United States securities laws. Furthermore, any common stock dividend is subject to available capital and market conditions.

NRG undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law. The adjusted EBITDA, free cash flow guidance and excess cash guidance are estimates as of August 7, 2019. These estimates are based on assumptions the company believed to be reasonable as of that date. NRG disclaims any current intention to update such guidance, except as required by law. The foregoing review of factors that could cause NRG's actual results to differ materially from those contemplated in the forward-looking statements included in this presentation should be considered in connection with information regarding risks and uncertainties that may affect NRG's future results included in NRG's filings with the Securities and Exchange Commission at www.sec.gov.





Business Review

Mauricio Gutierrez, President and CEO

Financial Review

Kirk Andrews, EVP and CFO

Closing Remarks

Mauricio Gutierrez, President and CEO

Q&A

NRG 2Q19 Earnings Business Review Financial Review Closing Remarks Appendix



Platform Delivers Predictable Results; Reaffirming Guidance

Perfecting Integrated Platform through Stream Energy Acquisition and Solar PPAs

Achieved Investment Grade Metrics; Announcing Incremental \$250 MM Share Repurchase Program

Q2 Results and Highlights

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Deliver on Financial and Operational Objectives

- Top decile safety performance
- Strong financial and operational results
- ✓ Transformation Plan cost savings and margin enhancement on track

☑ Perfecting Integrated Platform

- ☑ Signed 1.3 GW of solar PPAs; ~10 year avg. tenure
- ☑ Closed on acquisition of Stream Energy, August 1st

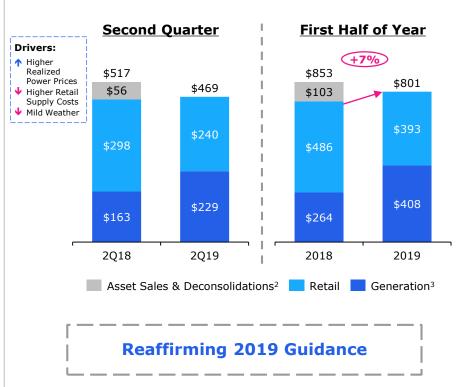
☑ Disciplined Capital Allocation

- Achieved 2019 investment grade metrics¹
- ✓ Completed \$1 Bn share purchase program; ending share count 253 MM
- Announcing incremental \$250 MM share repurchase program to be executed by year-end
- ~\$250 MM excess capital / Petra Nova reserve

Matched Portfolio Provided Stable Results

(\$ millions)

Adjusted EBITDA



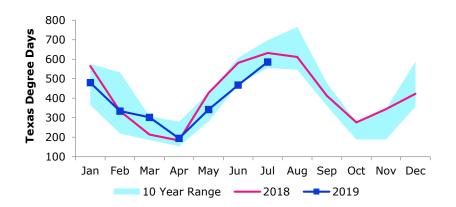
Strong Financial and Operational Execution Provides Significant Financial Flexibility to Perfect Our Customer-Focused Platform and Return Capital to Shareholders

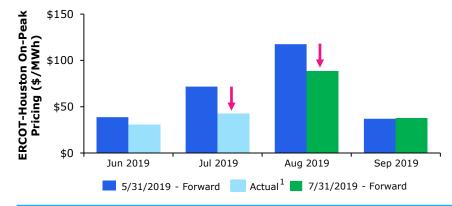
Summer ERCOT Update

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Mild Weather Impacting Power Prices





Platform Well-Positioned Through Summer

- **Integrated Platform Well-Positioned** for varying summer conditions
 - Maintaining balanced hedging program to increase earnings predictability
 - Positioned to acquire customers at-value
- Retail Prepared for summer volatility
 - Fully hedged on priced load
 - Enhanced customer outreach
 - Expanded Demand Management programs
- · Generation Strengthened ahead of summer
 - Gregory, 385 MW CCGT, returned to service prior to summer
 - Expanded spring outage plan
 - Maintaining sufficient excess generation

Platform Performs Through Volatile Summer; Focused on Fleet Reliability and Platform Performance

Market Outlook - ERCOT

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ERCOT Requires Significant New Build to Maintain Grid Reliability

(Nameplate Capacity; Cumulative GWs) ¹	2020	2021	2022
May '19 Capacity, Demand a	and Reserv	re (CDR) R	Report
Peak Load Forecast	76.8	78.8	80.6
Solar	3.1	6.7	7.1
Wind	7.5	13.4	14.0
Thermal	0.3	2.0	2.0
Retirements			
Reserve Margin	10%	15%	13%

Implied Renewable New Bu	ild to Main	tain Relia	bility
Solar	4-6	7-9	10-12
Wind ²	2.5	5.0	7.5
Thermal, net of 1.7 GW at-risk ³	0.3	0.3	0.3
Retirements, announced ⁴	0.0	(1.0)	(1.4)
Reserve Margin	10-12%	10-12%	10-12%

Fundamentals Trending to Remain Tight for the Foreseeable Future

- Requires over 17 GW of renewable new build over the next 3 years to maintain 10% reserve margins
- CDR report historically overstates new build and understates retirements
- Declining forward power prices do not support merchant new build and increases risk of retirements
- Likelihood of success: high for contracted renewables and low for merchant renewables and conventional

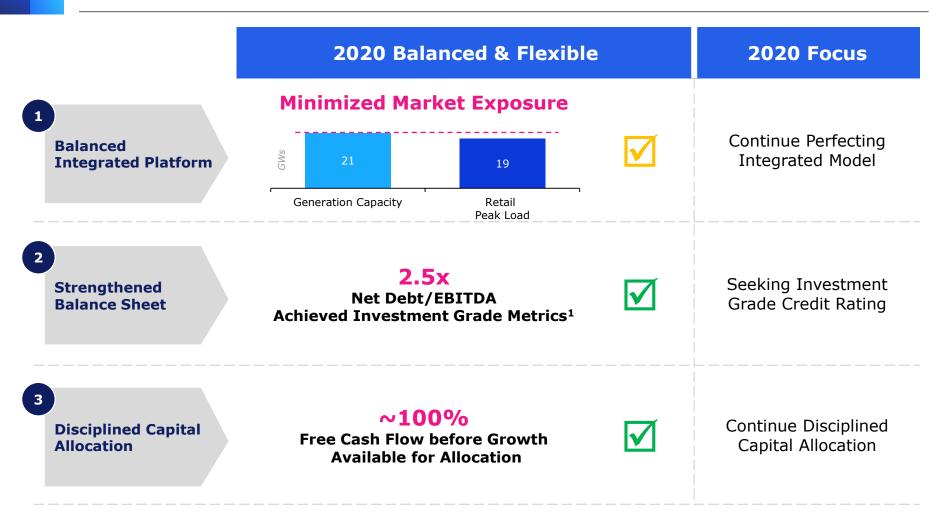
ERCOT Fundamentals Remain Tight Leading to Volatile Market Conditions

¹ Reminder: nameplate MWs are translated to reserve margin using the following factors: solar 74%, non-coastal wind 15%, coastal wind 58% of nameplate capacity; ² Assumes 20% coastal and 80% non-coastal; ³ At-risk generation includes FGE Texas (743 MW, July 2016 original COD), Halyard Henderson (484 MW, June 2016 original COD); and Halyard Wharton (484 MW, June 2016 Original COD); all delayed multiple times; ⁴ Announced retirements include Oklaunion (650 MW, fall 2020 announced retirement) and Decker Creek (735 MW, Unit 1 fall 2020 and Unit 2 fall 2021 announced retirements)

Platform Designed for Stability

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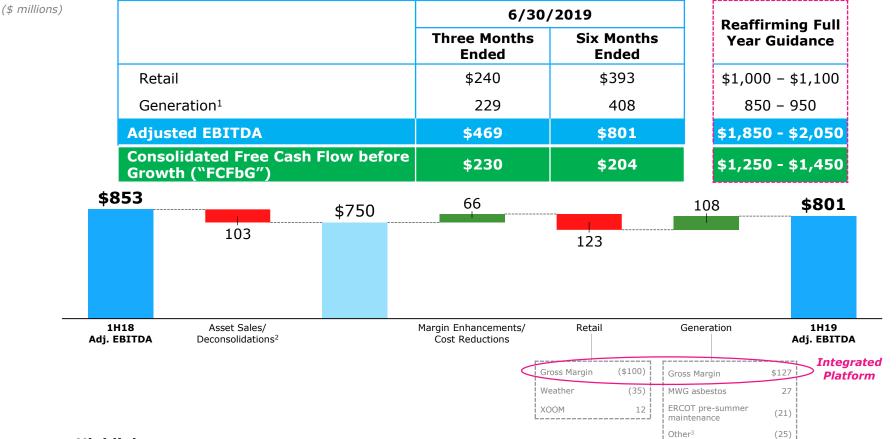
Increasing Stability by Better Balancing Integrated Platform and Adhering to Disciplined Capital Allocation

Financial Review

Financial Summary

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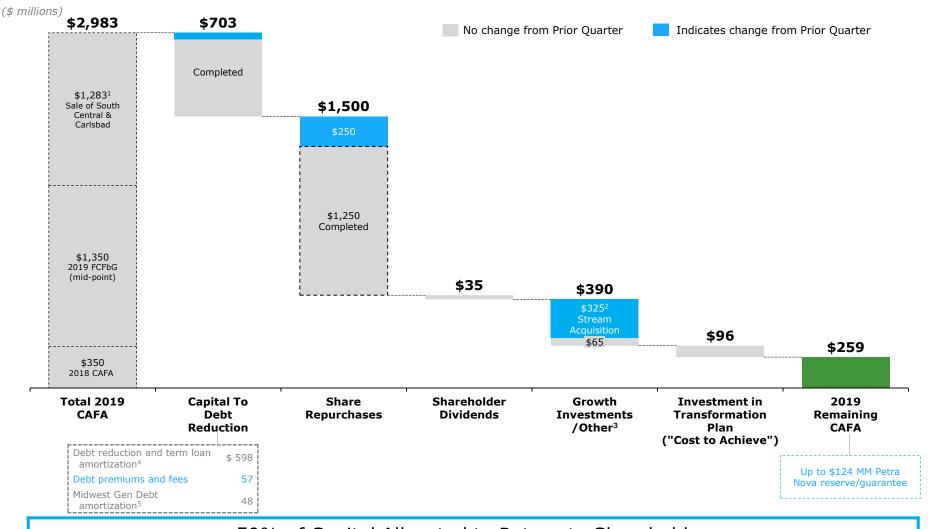
Highlights:

- Completed entire 2019 \$1.25 Bn share repurchase program at an average price of \$38.80 per share
- Completed \$600 MM deleveraging, and refinanced term loan and nearest maturity 2024 notes resulting in ~\$25 MM in annual interest savings
- Reaffirming 2019 guidance ranges

2019 Capital Allocation

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>50% of Capital Allocated to Return to Shareholders; ~75% Allocated to Return to Shareholders and Balance Sheet Improvement

¹ See appendix slide 29 for details; net of transaction fees and other adjustments; ² Includes \$25 MM estimated transaction fees and working capital adjustments; ³ Includes \$15 MM for GenOn pension funding for 2019; ⁴ Includes \$4MM of term loan amortization; ⁵ \$48 MM of 2019 capacity revenue sold forward in 2016; 2019 payment to counterparty treated as debt amortization for accounting purposes

Corporate Credit Profile/New Targets

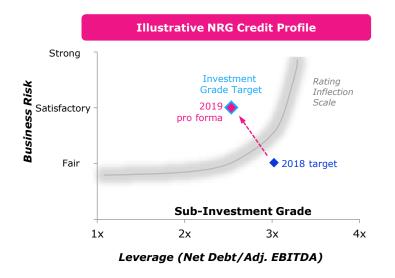
NRG 2Q19 Earnings Business Review Financial Review Closing Remarks Appendix



(\$ millions)

	2019 Guidance
Corporate Debt ¹	\$5,925
Cash & Cash Equivalents ²	(500)
Corporate Net Debt	~\$5,425
Adj. EBITDA ³	\$1,950
Less: MWG Adj. EBITDA ⁴ , net of cash distribution	(30)
Other Adjustments ⁵	150
Corporate Adj. EBITDA	\$2,070





- Further enhances financial risk profile
- Reduces cost of capital
- Accretive to FCFbG (2%)

\$600 MM Debt Reduction Enables Achievement of Investment Grade Metrics in 2019

¹ Balance at 06/30/2019; ² 2019 comprises minimum cash assuming excess capital is fully deployed; ³ Midpoint of 2019 guidance range; ⁴ Adjusted EBITDA of \$135 MM less distributions of \$105 MM; ⁵ Includes non-cash expenses (i.e. nuclear amortization, equity compensation amortization, and bad debt expense) that are included in Adjusted EBITDA

Closing Remarks

2019 Priorities

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Deliver on Financial and Operational Objectives

Strong year-to-date financial, operational and safety performance

Execute on NRG Transformation Plan 2019 Objectives

- □ \$590 MM cumulative EBITDA-accretive cost savings on track
- \$135 MM cumulative EBITDA-accretive margin enhancement on track

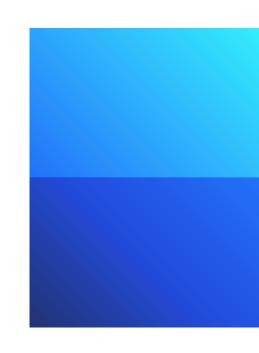
Continue to Perfect Customer-Focused Business Model

- ✓ *New* Executed ~1.3 GW of Solar PPAs at attractive economics
- *New* Closed on acquisition of Stream Energy
- ✓ *New* Gregory, 385 MW CCGT, returned to service

Adhere to Disciplined Capital Allocation Strategy

- ***New*** Execute incremental \$250 MM share repurchase program by year-end
- ***New*** Achieved investment grade credit metrics with \$600 MM in deleveraging
- New* Completed \$1 Bn share repurchase program, \$1.25 Bn year-to-date

Appendix



Transformation Plan Scorecard Update

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Scorecard as of 6/30/2019

(\$ millions)	2019 Realized	2019 % Achieved	2019 Target
Accretive & Recurring:			
Cost Savings	261	44%	590
Margin Enhancement	30	22%	135
Total EBITDA - Accretion	\$291	40%	\$725
Maintenance Capex	20	40%	50
Total Recurring FCFbG - Accretion	\$311	40%	\$775
Non-Recurring:			
Working Capital Improvement	29	78%	37
Cost to Achieve Total Transformation Plan	(45)	-	(96)
Total Non-Recurring	(\$16)	-	(\$59)
Annual Cash Accretion	\$295	41%	\$716
Cumulative Cash Accretion (Incremental Capital Available for Allocation)	\$1,195	74%	~\$1,616

Transformation Plan Progress

			i	-
(\$ millions)	2017 Realized	2018 Realized	2019 Target	2020 / Run Rate
Accretive & Recurring:				
Cost Savings	150	532	590	590
Margin Enhancement*	-	32	135	215
Total EBITDA –Accretion	\$150	\$564	\$725	\$805
Maintenance Capex*	-	47	50	50
Total Recurring FCFbG - Accretion	\$150	\$611	\$775	\$855
Non-Recurring:				
Working Capital Improvement ¹	221	112	37	
Cost to Achieve Total Transformation Plan ²	(44)	(150)	(96)	
Total Non-Recurring	\$177	(\$38)	(\$59)	
Annual Cash Accretion	\$327	\$573	\$716	\$855
Cumulative Cash Accretion (Incremental Capital Available for Allocation)	\$327	\$900	~\$1,616	~\$2,471

* On track: no stated target in 2017 per plan announced 7/12/2017

¹ 2019 Working Capital Improvement target updated from \$49 MM at 3Q18 earnings due to achievement levels in 2017 and 2018; total target did not change and remains \$370 MM; ² 2019 Cost to Achieve Total Transformation Plan target updated from \$60 MM at 3Q18 earnings due to achievement levels in 2017 and 2018; total remains \$290 MM

Committed to Sustainability

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Industry-Leading Disclosure

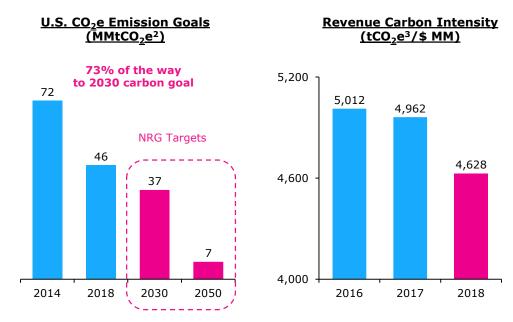
SASB SASB



Comprehensive Approach



Environmental Leadership¹



¹ As of December 31, 2018; NRG's goal is to reduce its total U.S. Scope 1, 2 (purchased electricity) and 3 (business travel) CO₂e emissions by 50% by 2030, and by 90% by 2050, using 2014 as a baseline; ² Million Metric tons of carbon dioxide equivalent; ³ Tons of carbon dioxide equivalent

Appendix: Operations

Retail: Operational Metrics

NRG 2Q19 Earnings Business Review Financial Review Closing Remarks Appendix

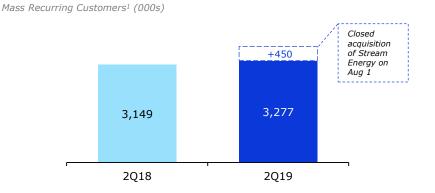


Q2 Highlights

- Delivered \$240 MM in Adjusted EBITDA for the quarter, down from last year primarily driven by higher supply costs, milder weather and capacity obligations, partially offset by transformation plan cost and margin benefits
- Suppressed loads driven by the 8th wettest Q2 in Texas over the past 125 years and cool temps
- Launched innovative and compelling electricity offers and tools like Reliant/NRG energy management solutions leveraging Google/Nest, the Green Mountain app and Rent Ready by Reliant

Retail Adjusted EBITDA

Mass Customer Count



Delivered Volumes



On Track to Deliver Another Year of Retail Earnings Growth

¹ Mass recurring customer count includes customers that subscribe to one or more recurring services, such as electricity and natural gas; excludes C&I customers

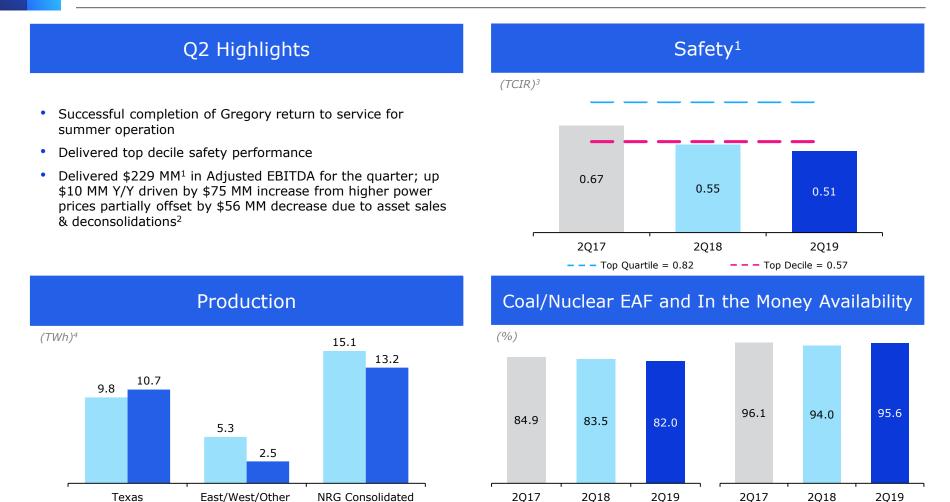
Generation: Operational Metrics

2Q18 2Q19

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Closing Remarks





Focus on Safety and Operational Execution Continues to Drive Results

Equivalent Availability Factor (EAF)

¹ Includes Corporate segment; ² See slide 31; ³ Excludes Goal Zero, NRG Home Services & Security; top decile and top quartile based on Edison Electric Institute 2017 Total Company Survey results; ² TCIR = Total Case Incident Rate; ⁴ All NRG-owned domestic generation; excludes line losses, station service, and other items. Generation data presented above consistent with GAAP and excludes discontinued operations

In the Money Availability (IMA)

Wholesale Total Gross Margin

NRG 2Q19 Earnings Business Review Financial Review Closing Remarks

Appendix



Total Portfolio ¹	ER	СОТ	East/West ²		
-	Bal 2019 ¹	2020	Bal 2019 ¹	2020	
Total Capacity (MW) ³	10,042	10,042	11,417	11,417	
Estimated Generation (GWh) ⁴	20,982	41,366	9,889	16,458	
Percentage Hedged ⁵	105%	70%	109%	48%	
Gross Margin Summary (\$ MM)					
Open Energy Gross Margin ⁶	\$606	\$1,017	\$121	\$217	
Mark-to-Market of Hedges ⁷	\$123	\$67	\$24	\$12	
Total Energy Gross Margin	\$729	\$1,084	\$145	\$229	
Capacity Revenue ⁸			\$295	\$569	
Wholesale Total Gross Margin	\$729	\$1,084	\$440	\$798	
Gross Margin Sensitivity (\$ MM)					
Gas Price Sensitivity up \$0.50/MMBtu ⁹	<\$5	\$38	\$33	\$99	
Gas Price Sensitivity Down \$0.50/MMBtu ⁹	>(\$5)	(\$77)	\$9 (
Heat Rate Sensitivity up 1 MMBtu/MWh ¹⁰	\$9	\$76	\$23	\$72	
Heat Rate Sensitivity Down 1 MMBtu/MWh ¹⁰	(\$6)	(\$69)	(\$9)	(\$48)	

¹ Portfolio as of 6/28/2019, excludes equity interest assets. Bal 2019 represents July through December

² Includes Cottonwood

³ Total capacity represents net summer dependable MW capacity of plants after adjusting for the Company's ownership position excluding capacity from inactive/mothballed units

⁴ Estimated generation represents expected generation dispatch output (GWh) based on forward price curves as of 6/28/2019 and takes into account planned and unplanned outage assumptions

⁵ Percentage hedged represents the portion of the portfolio that is hedged using forward power & natural gas sales contracts; Any forward natural gas for power hedges are reflected in power equivalent based on forward market implied heat rate as of 6/28/2019 after adjusting for correlation between forward power and natural gas prices which is then combined with power sales to arrive at total power equivalent hedge volume; % hedged is based on the power equivalent hedge volumes divided by estimated generation (⁴); Excludes the extent of coal hedging – NRG is hedged 100% and 32% of its coal fuel requirement for 2019 & 2020 respectively.

⁶ Open Energy Gross Margin represents the expected revenue net of fuel and emission costs from merchant conventional fleet based upon a dispatch model that uses forward power and fuel curves and makes assumptions on hourly price path and planned/unplanned outage events.

⁷ Mark to Market of hedges represents the current fair value of power and fuel hedges and is calculated by multiplying the difference between the current forward price and the transaction price with the volume of the transaction. This includes all inter-segment sales executed between the generation segment to retail segment; Actual value of options will include the impact of non-linear factors; For detailed information on the Company's hedging methodology through use of derivative instruments, see discussion in 2018 10K Item 15 - Note 5, Accounting for Derivative Instruments and Hedging Activities.

⁸ Capacity revenue represents revenue from MWs cleared in ISO auctions or sold bilaterally plus forecasted revenue from unsold capacity. For details please refer to the slide on Capacity Clears & Unsold in the deck. ⁹ Gas Price Sensitivity represents Gross Margin change from \$0.5/MMBtu gas price change, keeping heat rates unchanged

¹⁰ Heat Rate Sensitivity represents Gross Margin change from 1 HR change in annual RTC power prices, keeping natural gas prices unchanged. The change in heat rate is shaped by the level of the current forward curve – that is higher priced months experience a bigger change in heat rate while lower priced months experience a smaller change.

Commodity Prices

NRG 2Q19 Earnings Business Review Financial Review Closing Remarks Appendix



	Bal	2019 ¹	2020		
Reference Prices 6/28/2019	Reference Price	Market Heat Rate ¹	Reference Price	Market Heat Rate ¹	
Natural Gas Henry Hub (\$/MMBtu)	\$2.36		\$2.54		
PRB 8800 Coal (\$/Ton)	\$12.35		\$12.40		
	\$/MWh	MMBtu/MWh	\$/MWh	MMBtu/MWh	
ERCOT Houston Around-the-Clock (\$/MWh)	\$32.22	13.6	\$30.92	12.2	
PJM West Around-the-Clock (\$/MWh)	\$25.97	11.0	\$27.61	10.9	



Capacity Revenue by Calendar Year (\$ MM)



Market	Region	Planning Year	Average Price (\$/kW-Month)	Estimated Qualified Capacity ²	Percentage Sold ³	MWs Cleared
ISO-NE	Connecticut	2018-2019	\$9.55	1,535	100%	1,535
		2019-2020	\$7.03	1,529	100%	1,529
		2020-2021	\$5.30	1,529	100%	1,529
		2021-2022	\$4.63	1,529	100%	1,529
		2022-2023	\$3.80	1,517	100%	1,517
NYISO		2019	\$3.23	2,756	97%	2,682
		2020	\$4.52	2,674	59%	1,585
CAISO		2019	\$2.49	838	100%	838
		2020	\$3.15	838	18%	150

¹ NYISO & CAISO values include sold and unsold revenue; unsold revenue is estimated as of 6/28/2019 and is subject to change; NYC estimated qualified capacity is ~1.2 GW; NYISO – Rest of State estimated qualified capacity is ~1.5 GW; ² Capacity that can be bid in a capacity auction; estimated as of 6/28/2019 and is subject to change; ³ Percentage of the total qualified capacity that has been sold as of 6/28/2019

PJM Capacity Clears

NRG 2Q19 Earnings Business Review Financial Review Closing Remarks Appendix



	Capacity R	evenue b	y Calendar	Year (\$ MM)		Capacity Revenue by Delivery Year (\$ MM)				1M)
M	larket	2019	2020	2021		Mar	ket 18/	19 19/20	20/21	21/22
	РЈМ	\$317	\$282	\$299		PJ	M \$3	34 \$305	\$305 \$265	
				Base Pr	oduct		Capacity Perf	ormance Product		
Market	Regio	on	Planning Year	Average Price (\$/MW-Day)	MWs Cle	ared	Average Price (\$/MW-Day)	MWs Cleared	_	
РЈМ	ComE	Ed 2	2018-2019	\$25.58	221		\$215.00	3,509	_	
		2	2019-2020	\$182.77	65		\$202.77	3,738		
		2	2020-2021				\$188.12	3,315		
		2	2021-2022				\$195.55	3,995		
РЈМ	DPL So	outh 2	2018-2019	\$210.63	98		\$217.08	481		
		2	2019-2020	NA	NA		\$119.77	481		
		2	2020-2021				\$187.87	519		
		2	2021-2022				\$165.73	552		
РЈМ	PEPC	0 2	2018-2019	NA	NA		\$229.10	46	Accumptioner	
		2	2019-2020	NA	NA		\$100.00	66	Assumptions:	
		2	2020-2021				\$86.04	67		s of 5/23/2018 merchant wholes
		2	2021-2022				\$140.00	72	generation	
РЈМ	Net To	tal 2	2018-2019	\$82.51	319		\$220.21	4,035		
		2	2019-2020	\$182.77	65		\$191.89	4,284		
		2	2020-2021				\$186.34	3,901		
		2	2021-2022				\$191.12	4,619		

Q2 & YTD 2019 Generation & Operational Performance Metrics

NRG 2Q19 Earnings Business Review Financial Review Closing Remarks

Appendix



2Q19	2Q19	2Q18			20	2Q19		18
(MWh 000's)	Generation ¹	Generation ¹	MWh Change	% Change	EAF ²	NCF ³	EAF ²	NCF ³
Texas	10,645	9,848	796	8%	84%	48%	83%	46%
East/West ⁴	2,536	5,255	(2,719)	(52%)	75%	10%	83%	18%
Total	13,180	15,103	(1,923)	(13%)	79%	28%	83%	30%
Texas Nuclear	2,522	2,136	386	18%	100%	100%	85%	84%
Texas Coal	6,402	6,555	(153)	(2%)	89%	70%	91%	72%
East Coal	480	1,829	(1,350)	(74%)	66%	7%	73%	23%
Coal/Nuclear	9,404	10,521	(1,117)	(11%)	82%	51%	83%	56%
Texas Gas	1,720	1,157	563	49%	77%	16%	75%	12%
East Oil	13	59	(46)	(77%)	78%	0%	78%	1%
East Gas⁵	2,011	2,400	(388)	(16%)	86%	24%	91%	28%
West Gas	29	678	(648)	(96%)	43%	2%	93%	18%
Oil/Gas	3,774	4,293	(519)	(12%)	78%	13%	83%	14%
Renewables	2	289	(287)	(99%)				

2019 YTD	2019	2018			20	19	20	18
(MWh 000's)	Generation ¹	Generation ¹	MWh Change	% Change	EAF ²	NCF ³	EAF ²	NCF ³
Texas East/West⁴	18,280 6,957	17,304 9,957	976 (3,000)	6% (30%)	82% 81%	41% 14%	82% 84%	41% 16%
Total	25,236	27,261	(2,025)	(7%)	81%	26%	83%	27%
Texas Nuclear Texas Coal East Coal	5,060 11,009 2,807	•	609 (154) (854)	14% (1%) (23%)	100% 82% 76%	100% 61% 21%	91% 83% 78%	87% 62% 24%
Coal/Nuclear	18,875	19,274	(399)	(2%)	82%	51%	82%	51%
Texas Gas East Oil East Gas ⁵ West Gas	2,211 18 3,863 259	1,691 234 4,325 1,116	520 (217) (461) (857)	31% (92%) (11%) (77%)	79% 86% 87% 44%	10% 0% 23% 7%	79% 86% 88% 84%	9% 1% 25% 15%
Oil/Gas	6,351	7,366	(1,015)	(14%)	81%	11%	84%	12%
Renewables	10	621	(611)	(98%)				

¹ Excludes line losses, station service and other items; ² EAF – Equivalent Availability Factor; ³ NCF – Net Capacity Factor; ⁴ Includes Cottonwood and renewable assets. International is excluded from this table; ⁵ Includes the 1,153 MW Cottonwood facility

Asset List¹

NRG 2Q19 Earnings
Business Review
Financial Review
Closing Remarks
Appendix



	ERCOT			<u>PJM</u>		
ERCOT	(10,061 M	W, Net)	ComE	d (4,319 MV	V, Net)	Co
Name	Capacity	Ownership	Name	Capacity	Ownership	Na
Cedar Bayou	1,494	100%	Fisk	171	100%	CT
Cedar Bayou 4	252	50%	Joliet	1,317	100%	De
Elbow Creek (Battery Storage)	2	100%	Powerton	1,538	100%	Middl
Greens Bayou	330	100%	Waukegan	783	100%	Mon
Gregory	385	100%	Will County	510	100%	
Limestone	1,660	100%	DPI	L (593 MW,	Net)	R
Petra Nova ²	19	50%	Name	Capacity	Ownership	Na
San Jacinto	160	100%	Indian River	426	100%	Agua C
South Texas	1,126	44%	Vienna	167	100%	Ivan
T.H. Wharton	1,001	100%	PEP	CO (80 MW,	Net)	Stad
W.A. Parish	3,632	100%	Name	Capacity	Ownership	Resi-
	MISO		Chalk Point	80	100%	
MISO	(1,153 MW	/, Net)	(SMECO)	80	100%	
Name	Capacity	Ownership		<u>NYISO</u>		In
Cottonwood	1,153	• Lease thru 2025	NYC	(1,289 MW,	, Net)	Na
	CATCO		Name	Capacity	Ownership	Glads
	<u>CAISO</u>		Arthur Kill	866	100%	
CAISO) (1,155 MV	V, Net)	Astoria	423	100%	
Name	Capacity	Ownership	Centra	al (1,617 MV	V Net)	
Long Beach	252	100%				
Midway Sunset ²	113	50%	Name	Capacity	Ownership	

Oswego

1,617

100%

<u>ISO-NE</u> Connecticut (1,528 MW, Net)

Name	Capacity	Ownership
CT Jets	142	100%
Devon	133	100%
Middletown	762	100%
Montville	491	100%

Renewables

Renewables (381 MW, Net)

Name	Capacity	Ownership
Agua Caliente ²	102	35%
Ivanpah ²	214	55%
Stadiums	5	100%
Resi-Solar	60	100%

International

International (605 MW, Net)

Name	Capacity	Ownership
Gladstone ²	605	38%

113

586

204

50%

100%

49%

Midway Sunset²

Sunrise

Watson²

Appendix: Finance

Q2 2019 YTD Capital Expenditures

NRG 2Q19 Earnings Business Review Financial Review Closing Remarks Appendix



(\$ millions)

	Maintenance	Environmental	Growth ¹	Total
Retail	\$9	\$ -	\$19	\$28
Generation				
Texas	39	-	-	39
East/West ²	25	2	-	27
Corporate	3	-	10	13
Total Cash Capital Expenditures	\$76	\$2	\$29	\$107
Other Investments ³	-		58	58
Total Capital Expenditures and Growth Investments (including CTA)	\$76	\$2	\$87	\$165
Total Capital Expenditures and Growth Investments (excluding CTA capex)	\$76	\$2	\$60	\$138

NRG 2Q19 Earnings Business Review Financial Review Closing Remarks Appendix



(\$ millions)

	6/3	30/2019	12/	31/2018
Recourse Debt				
Term Loan Facility	\$	-	\$	1,698
Senior Notes		3,784		3,784
Convertible Notes		575		575
Senior Secured First Lien Notes		1,100		-
Tax Exempt Bonds		466		466
Revolver		-		-
Capital Lease		1		1
Corporate Debt Subtotal	\$	5,926	\$	6,524
Non-Recourse Debt				
Renewables ¹ (including capital leases)		112		115
Conventional ²		5		53
Non-Recourse Debt Subtotal	\$	117	\$	168
Total Debt	\$	6,043	\$	6,692

Note: Debt balances exclude discounts and premiums ¹ Balance as of 6/30/2019 includes \$83 MM of Agua Borrower I debt; ² Includes Midwest Gen capacity monetization debt as of 12/31/18

Announced Asset Sales

NRG 2019 Earnings Business Review Financial Review Closing Remarks Appendix



(\$ millions)

	Status	2017	2018	2019	Total
Transformation Plan Asset Sales ¹ :					
Asset Sales in 2H17 ²	Closed	\$150	\$-	\$-	\$150
Renewables / NRG Yield Interest	Closed	-	1,348	-	1,348
Buckthorn Solar	Closed	-	42	-	42
BETM	Closed	-	70	-	70
Other ³	Closed	-	24	8	32
South Central	Closed	-	-	1,000	1,000
Carlsbad	Closed	-	-	385	385
Transformation Plan Total Proceeds		150	1,484	1,393	3,027

Asset Sales Outside of Transformation Plan:

Canal 3 ⁴	Closed	-	130	-	130
Total Net Proceeds		\$150	\$1,614	\$1,393	\$3,157

¹ Excludes working capital, transaction fees and other adjustments totaling ~\$145 MM; ² Includes drop down proceeds for TE Holdco (25%) \$42 MM and SPP \$71 MM to Clearway Energy, Inc. and sale proceeds for MN Wind \$37 MM; ³ Includes Spanish Town, Keystone & Conemaugh, Eastridge, Saguaro and Guam; ⁴ Canal 3 reflects sale and debt proceeds in excess of the original growth investment guidance

Incremental Transformation Plan

NRG 2Q19 Earnings Business Review Financial Review Closing Remarks Appendix



(\$ millions)

	2017A	2018A	2019E	2020E
Cost Savings	\$150	\$532	\$590	\$590
Margin Enhancements	-	32	135	215
EBITDA Impact	\$150	\$564	\$725	\$805
Maintenance Capex	-	47	50	50
Working Capital	221	112	37	-
FCFbG Impact	\$371	\$723	\$812	\$855
Incremental EBITDA Change		414	161	80
Incremental FCFbG Change		352	89	43

Portfolio Changes

NRG 2Q19 Earnings Business Review Financial Review Closing Remarks Appendix



As a result of the Transformation Plan, NRG monetized and deconsolidated numerous non-core businesses. The 2018 results were recast for the NRG Yield / Renewables and South Central asset sales but not for the smaller asset sales and deconsolidation of certain projects. The below table highlights the financial impact of assets sold and deconsolidated as reflected in 2018 Adjusted EBITDA.

(\$ in Millions)					
	1Q18	2Q18	3Q18	4Q18	FY2018
Agua Caliente/Ivanpah deconsolidation ¹	\$ 23	\$ 22	\$ 18	-	\$ 63
BETM ²	12	14	4	-	30
Cottonwood leaseback ³	7	10	10	10	37
Encina deactivation	5	10	25	8	48
Total Adjusted EBITDA	\$ 47	\$ 56	\$ 57	\$ 18	\$ 178

¹ Ivanpah was deconsolidated in April 2018 and Agua Caliente was deconsolidated in August 2018; ² BETM sold on August 1, 2018; ³ Pro-forma to reflect lease expense incurred from date of sale of South Central Portfolio

Appendix: Reg. G Schedules

Reg. G

NRG 2Q19 Earnings Business Review Financial Review Closing Remarks Appendix



Appendix Table A-1: 2019 Guidance

The following table summarizes the calculation of Free Cash Flow before Growth and provides a reconciliation to Adjusted EBITDA

(\$ millions)	2019 Guidance
Total Adjusted EBITDA	\$1,850 - \$2,050
Interest payments	(335)
Income tax	(15)
Working capital / other assets and liabilities	(95)
Adjusted Cash Flow from Operations	\$1,405 - \$1,605
Maintenance capital expenditures, net	(145) - (165) ¹
Environmental capital expenditures, net	(0) - (5)
Free Cash Flow before Growth	\$1,250 - \$1,450



Appendix Table A-2: Q2 2019 YTD Free Cash Flow before Growth

The following table summarizes the calculation of Free Cash Flow before Growth and provides a reconciliation to Cash provided by continuing operations

(\$ millions)	6/	YTD /30/2019
Adjusted EBITDA	\$	801
Interest payments		(149)
Collateral / working capital / other		(271)
Cash provided by continuing operations	\$	381
Cost-to-Achieve ¹		18
GenOn Settlement ²		5
Collateral		(123)
Adjusted Cash Flow from Operations	\$	282
Maintenance capital expenditures, net		(76)
Environmental capital expenditures, net		(2)
Free Cash Flow before Growth	\$	204



Appendix Table A-3: Q2 2019 QTD Free Cash Flow before Growth

The following table summarizes the calculation of Free Cash Flow before Growth and provides a reconciliation to Cash provided by continuing operations

(\$ millions)	6/	QTD 30/2019
Adjusted EBITDA	\$	469
Interest payments		(65)
Collateral / working capital / other		112
Cash provided by continuing operations	\$	516
Cost-to-Achieve ¹		2
Collateral		(246)
Adjusted Cash Flow from Operations	\$	272
Maintenance capital expenditures, net		(41)
Environmental capital expenditures, net		(1)
Free Cash Flow before Growth	\$	230



Appendix Table A-4: Second Quarter 2019 Adjusted EBITDA Reconciliation by Operating Segment

The following table summarizes the calculation of Adjusted EBITDA and provides a reconciliation to Income/(Loss) from Continuing Operations

(\$ millions)	Texas	East/ West ¹	Generation	Retail	Corp/ Elim	Total
Income/(Loss) from Continuing Operations	539	79	618	(280)	(149)	189
Plus:						
Interest expense, net	-	6	6	1	92	99
Income tax	-	-	-	1	(2)	(1)
Loss on debt extinguishment	-	-	-	-	47	47
Depreciation and amortization	22	23	45	32	8	85
ARO Expense	3	4	7	-	-	7
Contract amortization	6	-	6	-	-	6
EBITDA	570	112	682	(246)	(4)	432
Adjustment to reflect NRG share of adjusted EBITDA in unconsolidated affiliates	5	28	33	-	-	33
Acquisition-related transaction & integration costs	-	-	-	-	1	1
Reorganization costs	-	-	-	2	-	2
Legal Settlement	3	8	11	-	-	11
Deactivation costs	-	7	7	-	2	9
Other non-recurring charges	-	2	2	(1)	-	1
Impairments	-	-	-	1	-	1
Mark to market (MtM) (gains)/losses on economic hedges	(444)	(61)	(505)	484	-	(21)
Adjusted EBITDA	134	96	230	240	(1)	469



Appendix Table A-5: Second Quarter YTD 2019 Adjusted EBITDA Reconciliation by Operating Segment

The following table summarizes the calculation of Adjusted EBITDA and provides a reconciliation to Income/(Loss) from Continuing Operations

(\$ millions)	Texas	East/ West ¹	Generation	Retail	Corp/ Elim	Total
Income/(Loss) from Continuing Operations	582	149	731	(170)	(278)	283
Plus:						
Interest expense, net	-	13	13	1	192	206
Income tax	-	1	1	1	1	3
Loss on debt extinguishment	-	-	-	-	47	47
Depreciation and amortization	43	48	91	63	16	170
ARO Expense	7	7	14	-	-	14
Contract amortization	11	-	11	-	-	11
EBITDA	643	218	861	(105)	(22)	734
Adjustment to reflect NRG share of adjusted EBITDA in unconsolidated affiliates	8	57	65	-	-	65
Acquisition-related transaction & integration costs	-	-	-	1	-	1
Reorganization costs	-	1	1	3	11	15
Legal Settlement	3	8	11	-	-	11
Deactivation costs	-	8	8	-	5	13
Other non-recurring charges	(1)	2	1	1	-	2
Impairments	-	-	-	1	-	1
Mark to market (MtM) (gains)/losses on economic hedges	(475)	(58)	(533)	492	-	(41)
Adjusted EBITDA	178	236	414	393	(6)	801



Appendix Table A-6: Second Quarter 2018 Adjusted EBITDA Reconciliation by Operating Segment

The following table summarizes the calculation of Adjusted EBITDA and provides a reconciliation to Income/(Loss) from Continuing Operations

(\$ millions)	Texas	East/ West ¹	Generation	Retail	Corp/ Elim	Total
Income/(Loss) from Continuing Operations	286	(34)	252	(84)	(141)	27
Plus:						
Interest expense, net	-	15	15	1	105	121
Income tax	-	1	1	-	4	5
Loss on debt extinguishment	-	-	-	-	1	1
Depreciation and amortization	21	53	74	30	8	112
ARO Expense	4	4	8	-	1	9
Contract amortization	7	-	7	-	-	7
Lease amortization	-	(2)	(2)	-	-	(2)
EBITDA	318	37	355	(53)	(22)	280
Adjustment to reflect NRG share of adjusted EBITDA in unconsolidated affiliates	3	15	18	-	-	18
Acquisition-related transaction & integration costs	-	-	-	1	-	1
Reorganization costs	1	2	3	1	19	23
Legal Settlement	13	-	13	-	6	19
Deactivation costs	-	7	7	-	3	10
Gain on sale of business	-	-	-	-	(16)	(16)
Other non-recurring charges	-	4	4	3	(3)	4
Impairments	6	95	101	-	1	102
Mark to market (MtM) (gains)/losses on economic hedges	(293)	23	(270)	346	-	76
Adjusted EBITDA	48	183	231	298	(12)	517



Appendix Table A-7: Second Quarter YTD 2018 Adjusted EBITDA Reconciliation by Operating Segment The following table summarizes the calculation of Adjusted EBITDA and provides a reconciliation to Income/(Loss) from Continuing Operations

(\$ millions)	Texas	East/ West ¹	Generation	Retail	Corp/ Elim	Total
Income/(Loss) from Continuing Operations	(314)	(5)	(319)	860	(276)	265
Plus:						
Interest expense, net	-	36	36	2	195	233
Income tax	-	-	-	-	11	11
Loss on debt extinguishment	-	-	-	-	3	3
Depreciation and amortization	42	118	160	56	16	232
ARO Expense	11	8	19	-	1	20
Contract amortization	12	1	13	-	-	13
Lease amortization	-	(4)	(4)	-	-	(4)
EBITDA	(249)	154	(95)	918	(50)	773
Adjustment to reflect NRG share of adjusted EBITDA in unconsolidated affiliates	2	23	25	-	1	26
Acquisition-related transaction & integration costs	-	-	-	1	4	5
Reorganization costs	2	4	6	5	32	43
Legal Settlement	13	-	13	-	6	19
Deactivation costs	-	10	10	-	5	15
Gain on sale of business	-	1	1	-	(17)	(16)
Other non-recurring charges	-	5	5	2	-	7
Impairments	15	95	110	-	1	111
Mark to market (MtM) (gains)/losses on economic hedges	278	32	310	(440)	-	(130)
Adjusted EBITDA	61	324	385	486	(18)	853

Reg. G

NRG 2Q19 Earnings Business Review Financial Review Closing Remarks Appendix



Appendix Table A-8: 2019 Adjusted EBITDA Guidance Reconciliation: The following table summarizes the calculation of Adjusted EBITDA providing reconciliation to Income from Continuing Operations:

	Adjusted	2019 Adjusted EBITDA Guidance		
(\$ millions)	Low	High		
Income from Continuing Operations ¹	940	1,140		
Income tax	15	15		
Interest Expense	335	335		
Depreciation, Amortization, Contract Amortization, and ARO Expense	430	430		
Adjustment to reflect NRG share of adjusted EBITDA in unconsolidated affiliates	80	80		
Other Costs ²	50	50		
Adjusted EBITDA	\$1,850	\$2,050		



Appendix Table A-9: Full Year 2019 Adjusted EBITDA Reconciliation for Midwest Gen

The following table summarizes the calculation of Adjusted EBITDA and provides a reconciliation to Income/(Loss) from Continuing Operations

(\$ millions)	2019
Income/(Loss) from Continuing Operations	95
Plus:	
Depreciation, Amortization, Contract Amortization, and ARO Expense	40
EBITDA	135
Plus: Operating lease expense	22
Adjusted EBITDAR	157
Less: Operating lease expense	(22)
Adjusted EBITDA	\$135



NRG 2Q19 Earnings Business Review Financial Review Closing Remarks Appendix



Appendix Table A-10: Run-Rate Adjusted EBITDA Reconciliation for Stream Energy

The following table summarizes the calculation of Adjusted EBITDA and provides a reconciliation to Income/(Loss) from Continuing Operations

(\$ millions)	Run-Rate
Income/(Loss) from Continuing Operations	41
Plus:	
Depreciation, Amortization, Contract Amortization, and ARO Expense	21
EBITDA	62
Acquisition-related transaction & integration costs	3
Adjusted EBITDA	\$65



NRG 2Q19 Earnings Business Review Financial Review Closing Remarks Appendix



EBITDA and Adjusted EBITDA are non-GAAP financial measures. These measurements are not recognized in accordance with GAAP and should not be viewed as an alternative to GAAP measures of performance. The presentation of Adjusted EBITDA should not be construed as an inference that NRG's future results will be unaffected by unusual or non-recurring items.

EBITDA represents net income before interest (including loss on debt extinguishment), taxes, depreciation and amortization. EBITDA is presented because NRG considers it an important supplemental measure of its performance and believes debt-holders frequently use EBITDA to analyze operating performance and debt service capacity. EBITDA has limitations as an analytical tool, and you should not consider it in isolation, or as a substitute for analysis of our operating results as reported under GAAP. Some of these limitations are:

EBITDA does not reflect cash expenditures, or future requirements for capital expenditures, or contractual commitments;

EBITDA does not reflect changes in, or cash requirements for, working capital needs;

EBITDA does not reflect the significant interest expense, or the cash requirements necessary to service interest or principal payments, on debt or cash income tax payments;

Although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and EBITDA does not reflect any cash requirements for such replacements; and

Other companies in this industry may calculate EBITDA differently than NRG does, limiting its usefulness as a comparative measure.

Because of these limitations, EBITDA should not be considered as a measure of discretionary cash available to use to invest in the growth of NRG's business. NRG compensates for these limitations by relying primarily on our GAAP results and using EBITDA and Adjusted EBITDA only supplementally. See the statements of cash flow included in the financial statements that are a part of this news release.

Adjusted EBITDA is presented as a further supplemental measure of operating performance. As NRG defines it, Adjusted EBITDA represents EBITDA excluding impairment losses, gains or losses on sales, dispositions or retirements of assets, any mark-to-market gains or losses from accounting for derivatives, adjustments to exclude the Adjusted EBITDA related to the non-controlling interest, gains or losses on the repurchase, modification or extinguishment of debt, the impact of restructuring and any extraordinary, unusual or non-recurring items plus adjustments to reflect the Adjusted EBITDA from our unconsolidated investments. The reader is encouraged to evaluate each adjustment and the reasons NRG considers it appropriate for supplemental analysis. As an analytical tool, Adjusted EBITDA is subject to all of the limitations applicable to EBITDA. In addition, in evaluating Adjusted EBITDA, the reader should be aware that in the future NRG may incur expenses similar to the adjustments in this news release.

Management believes Adjusted EBITDA is useful to investors and other users of NRG's financial statements in evaluating its operating performance because it provides an additional tool to compare business performance across companies and across periods and adjusts for items that we do not consider indicative of NRG's future operating performance. This measure is widely used by debt-holders to analyze operating performance and debt service capacity and by equity investors to measure our operating performance without regard to items such as interest expense, taxes, depreciation and amortization, which can vary substantially from company to company depending upon accounting methods and book value of assets, capital structure and the method by which assets were acquired. Management uses Adjusted EBITDA as a measure of operating performance to assist in comparing performance from period to period on a consistent basis and to readily view operating trends, as a measure for planning and forecasting overall expectations, and for evaluating actual results against such expectations, and in communications with NRG's Board of Directors, shareholders, creditors, analysts and investors concerning its financial performance.

Reg. G

NRG 2Q19 Earnings Business Review Financial Review Closing Remarks Appendix



Adjusted cash flow from operating activities is a non-GAAP measure NRG provides to show cash from operations with the reclassification of net payments of derivative contracts acquired in business combinations from financing to operating cash flow, as well as the add back of merger, integration and related restructuring costs. The Company provides the reader with this alternative view of operating cash flow because the cash settlement of these derivative contracts materially impact operating revenues and cost of sales, while GAAP requires NRG to treat them as if there was a financing activity associated with the contracts as of the acquisition dates. The Company adds back merger, integration related restructuring costs as they are one time and unique in nature and do not reflect ongoing cash from operations and they are fully disclosed to investors.

Free cash flow (before Growth investments) is adjusted cash flow from operations less maintenance and environmental capital expenditures, net of funding, preferred stock dividends and distributions to non-controlling interests and is used by NRG predominantly as a forecasting tool to estimate cash available for debt reduction and other capital allocation alternatives. The reader is encouraged to evaluate each of these adjustments and the reasons NRG considers them appropriate for supplemental analysis. Because we have mandatory debt service requirements (and other non-discretionary expenditures) investors should not rely on free cash flow before Growth investments as a measure of cash available for discretionary expenditures.

Free Cash Flow before Growth Investment is utilized by Management in making decisions regarding the allocation of capital. Free Cash Flow before Growth Investment is presented because the Company believes it is a useful tool for assessing the financial performance in the current period. In addition, NRG's peers evaluate cash available for allocation in a similar manner and accordingly, it is a meaningful indicator for investors to benchmark NRG's performance against its peers. Free Cash Flow before Growth Investment is a performance measure and is not intended to represent net income (loss), cash from operations (the most directly comparable U.S. GAAP measure), or liquidity and is not necessarily comparable to similarly titled measures reported by other companies.