# NRG's First Quarter 2013 Results Presentation 

May 7, 2013

## Safe Harbor

## Forward Looking Statements

In addition to historical information, the information presented in this communication includes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Exchange Act. These statements involve estimates, expectations, projections, goals, assumptions, known and unknown risks and uncertainties and can typically be identified by terminology such as "may," "should," "could," "objective," "projection," "forecast," "goal," "guidance," "outlook," "expect," "intend," "seek," "plan," "think," "anticipate," "estimate," "predict," "target," "potential" or "continue" or the negative of these terms or other comparable terminology. Such forward-looking statements include, but are not limited to, statements about the anticipated benefits of the merger between NRG and GenOn, the Company's future revenues, income, indebtedness, capital structure, plans, expectations, objectives, projected financial performance and/or business results and other future events, and views of economic and market conditions.

Although NRG believes that its expectations are reasonable, it can give no assurance that these expectations will prove to have been correct, and actual results may vary materially. Factors that could cause actual results to differ materially from those contemplated above include, among others, general economic conditions, hazards customary in the power industry, weather conditions, competition in wholesale power markets, the volatility of energy and fuel prices, failure of customers to perform under contracts, changes in the wholesale power markets, changes in government regulation of markets and of environmental emissions, the condition of capital markets generally, our ability to access capital markets, unanticipated outages at our generation facilities, adverse results in current and future litigation, failure to identify or successfully implement acquisitions and repowerings, our ability to implement value enhancing improvements to plant operations and companywide processes, our ability to obtain federal loan guarantees, the inability to maintain or create successful partnering relationships, our ability to retain retail customers, our ability to realize value through our commercial operations strategy, the ability to successfully integrate the businesses of NRG and GenOn, the ability to realize anticipated benefits of the transaction (including expected cost savings and other synergies) or the risk that anticipated benefits may take longer to realize than expected, and share repurchase under the Capital Allocation Plan may be made from time to time subject to market conditions and other factors, including as permitted by United States securities laws. Furthermore, any common stock dividend is subject to available capital and market conditions.

NRG undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law. The adjusted EBITDA and free cash flow guidance are estimates as of May 7, 2013. These estimates are based on assumptions believed to be reasonable as of that date. NRG disclaims any current intention to update such guidance, except as required by law. The foregoing review of factors that could cause NRG's actual results to differ materially from those contemplated in the forward-looking statements included in this Earnings Presentation should be considered in connection with information regarding risks and uncertainties that may affect NRG's future results included in NRG's filings with the Securities and Exchange Commission at www.sec.gov.

## Agenda

Overview - D. Crane

- Operations and Commercial Review - M. Gutierrez

Financial Results - K. Andrews

Closing Remarks and Q\&A - D. Crane

## First Quarter 2013 Highlights: Executing Across Our Competitive Energy Platform



Maintaining Focused Execution During this Important Transitional Year

## NRG's Construction Program



## GenOn Acquisition: Synergy Report Card

\$ in millions

| Annual Run Rate |
| :---: | :---: |
| Target $\quad$ Executed ${ }^{1}$ |$\%$


| Cost |  |  |  |
| :---: | :---: | :---: | :---: |
| Labor | \$127 | \$96 | 76\% |
| IT/Facilities | \$23 | \$2 | 9\% |
| Services/Fees | \$20 | \$13 | 65\% |
| Other | \$15 | \$7 | 47\% |
| Total Cost | \$185 | \$118 | 64\% |
| Operational (see next slide) | \$25 | -- | -- |
| Adjusted EBITDA <br> Est. 2013 Contribution | $\$ 210$ | \$118 | 56\% |
| Balance Sheet Efficiencies | \$100 | \$93 | 93\% |
| Total Cash Flow Benefits | \$310 | \$211 | 68\% |

## Operational Synergies: <br> A Process for Value Creation and EBITDA Growth

## Core Principles

Apply NRG operating standards to entire fleet
$\%$ Invest in flexibility to optimize and thrive throughout the cycle

- Shrink cost and eliminate unnecessary capital spend
- Leverage scale of fleet to drive efficiencies

The Framework

| Facility-by-Facility Assessment | Optimization of Existing Assets | $>\begin{gathered}\text { Investment in } \\ \text { Flexibility }\end{gathered}$ | Redeployment of Stranded Assets |
| :---: | :---: | :---: | :---: |
| $\because$ Avoid low return investments | $\because$ Increase availability to raise recurring profitability <br> $\approx$ Streamline costs | $\%$ Invest to optimize performance throughout commodity cycle | $\therefore$ Target economically challenged assets for other uses |
| $\because$ Redeploy cash to superior-return |  |  |  |
| projects |  | $\%$ High IRR and accretive EV/EBITDA Metrics |  |

Driving Financial Accretion

Adjusted EBITDA: Recurring and Non-Recurring

Enhanced Free Cash Flow, Before Growth

## Operations and Commercial Review

## Operations Highlights - Q1 2013

* Top decile safety results and improved plant performance
$\checkmark$ Top decile performance with an OSHA recordable rate of 0.70Improved plant performance metrics
$\because$ Strong commercial execution for integrated platformGrowth in retail customer count; increased load and sustaining marginsIncreased hedging in response to market conditions
$\because$ Revised Environmental Capital plan for 2013-2017Reduced environmental capex from $\$ 630$ million to $\$ 530$ million, primarily driven by Big Cajun compliance plan
$\therefore$ Development and growth projects progressingAchieved commercial operations for Marsh Landing on May $1^{\text {st }}$El Segundo, Parish Peaker and Dover projects remain on track for 2013 COD$\sim 460$ MW of utility scale solar in operation; an additional $\sim 330 \mathrm{MW}$ on track to come online in 2013


## Q1 2013 Plant Operations

Safety - Top Decile OSHA Recordable Rate ${ }^{1}$
Net Production (TWh) ${ }^{\mathbf{2}}$



Coal and Nuclear Availability \& Reliability
Gas and Oil Unit Starts





## Q1 2013 Retail Operations

## Highlights

Gross Margin (\$/ MWh) ${ }^{2}$
$\%$ Delivered $\$ 103$ million in EBITDA, $\$ 9$ million lower than Q1'12
$\because$ Increased customer count by 21,000 across Northeast and Texas as compared to Q4'12
$\because$ Year over year impacted by higher supply costs, weather and customer mix

* Largest retailer in Texas and 3rd nationally ${ }^{1}$

Continued Retail Customer Growth (000s)



NRG's multi-brand retail business continues its leadership in Texas and advances position in the Northeast

## Market Update

Natural Gas: Rebalancing Continues
Colder weather reduced large gas storage surplus...

...with significant reduced coal to gas switching


Source: EIA, Wood Mackenzie, NRG Estimates

ERCOT: Focus on Summer ${ }^{\mathbf{1} 13}$


Natural gas firming up on fundamentals while ERCOT has the potential for greater scarcity pricing

## Managing Commodity Price Risk



## Financial Results

## Financial Summary

|  | Three Months Ended <br> March 31,2013 |
| :---: | :---: |
| (s in millions $)$ | $\$ 234$ |
| Wholesale | 103 |
| Retail | 36 |
| Solar |  |
| Adjusted EBITDA | $\$ 373$ |

* Maintaining Adjusted EBITDA guidance and increasing Free Cash Flow before Growth Guidance for 2013
$\therefore \quad$ Business Highlights:
On track to realize $\$ 150$ million and $\$ 210$ million of Adjusted EBITDA from synergies in 2013 and 2014, respectively
$\because \quad$ Achieved commercial operation at our 720 MW Marsh Landing project on May 1, 2013
$\because$ Reduced projected environmental capital expenditures over the next three years by $\$ 100$ million
$\because$ Announced the intent to acquire the Gregory cogeneration plant in Texas for approx. $\$ 244$ million
$\therefore 2013$ Capital Allocation:
$\% \quad$ Substantially completed $\$ 1$ billion delevering target with $\$ 200$ million of bond repurchases
$\because$ Announced a 33\% increase in our quarterly dividend
* $\$ 25$ million of NRG common stock repurchased through May 6, 2013


## Guidance Overview



I $\$ 100$ million increase
over previous guidance

Acceleration of tax refund and decrease in environmental spend drive increase in Free Cash Flow before growth in 2013

## Construction Projects and Synergies:

 Significant Contribution Beyond 1Q13

* $\$ 20$ million of synergies realized in 1Q13
* $\$ 130$ million to be realized for rest of 2013
* $\$ 210$ million targeted for 2014
* Conventional projects online in Q2 and Q3 of 2013
* Marsh Landing
* El Segundo Energy Center
* WA Parish 75MW Peaker
* Dover
* Solar projects coming online in 2013
* Alpine, Borrego and High Desert achieve COD in 1Q13
- Agua Caliente and CVSR enter final phases of construction
- Ivanpah begins ramp up

On track for run rate Adjusted EBITDA of $\$ 750$ million
from construction projects and synergies

## Corporate Liquidity

| \$ in millions | $\begin{gathered} \text { Dec 31, } \\ 2012 \end{gathered}$ |  | $\begin{gathered} \text { Mar 31, } \\ 2013 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash and Cash Equivalents | \$ | 2,087 | \$ | 1,707 |
| Restricted Cash |  | 217 |  | 221 |
| Total Cash | \$ | 2,304 | \$ | 1,928 |
| Funds Deposited by Counterparties |  | 271 |  | 105 |
| Total Cash and Funds Deposited | \$ | 2,575 | \$ | 2,033 |
| Revolver Availability |  | 1,058 |  | 1,157 |
| Total Liquidity | \$ | 3,633 | \$ | 3,190 |
| Less: Collateral Funds Deposited |  | (271) |  | (105) |
| Total Current Liquidity | \$ | 3,362 | \$ | 3,085 |

## Liquidity

$\%$ Strong current liquidity balance of $\sim \$ 3.1 \mathrm{BN}$ after the following first quarter 2013 activity:
$\div$ \$200 MM repurchase of Senior Unsecured Notes and \$18 MM of scheduled debt amortization
$\because \quad \$ 104 \mathrm{MM}$ of cash paid for maintenance and environmental capital expenditures
$\div \quad \$ 52 \mathrm{MM}$ in merger related payments

- $\$ 31 \mathrm{MM}$ payments of dividends to preferred and common shareholders
$\therefore \quad \$ 20 \mathrm{MM}$ of share repurchases ${ }^{1}$
$\therefore$ Partially offset by:
- \$99 MM increase in revolver availability
- \$29 MM of net cash inflows from our solar and conventional growth investments as debt proceeds, third party funding and cash grant proceeds exceeded NRG equity contributions
- \$21 MM of adjusted cash flow from operations


## Continued strength in corporate liquidity after <br> \$1 billion in delevering

## 2013 Capital Allocation Update



Significant progress in value enhancing capital deployment
${ }^{1} 2012$ year end cash \& cash equivalents of $\$ 2,087$ million less $\$ 900$ million of targeted cash balance and $\$ 125$ million of undistributable cash
${ }^{2}$ Excludes acauisition of High Desert Solar facility
${ }^{3}$ Includes planned Gregory acquisition and the Q1 2013 High Desert Solar facility acquisition

Closing Remarks and Q\&A

## Appendix

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## Fixed Contracted and Capacity Revenue



## Notes:

- East includes cleared capacity auction results for PJ M through May 2016 and New England through Dec 2016, inclusive of Thermal assets
- West includes committed Resource Adequacy contracts and tolling agreements for our El Segundo and Marsh Landing projects
- Renewables includes wind and solar contracted assets
nrg.


## Consolidated Debt Structure



| CVSR |  |
| :---: | :---: |
| Project Financing, due 2013-2014 | \$199 |
| Due, 2037 | \$796 |
| I vanpah |  |
| Project Financing, due 2013-2014 | \$132 |
| Due 2038 | \$1,378 |
| Agua Caliente |  |
| Project <br> Financing, due 2037 | \$683 |
| Other Solar Financings |  |
| Project financings, due 2017-2031 | \$642 |

[^0]${ }^{2}$ Excludes discount of $\$ 6 \mathrm{MM}$
${ }^{3}$ Excludes discount of $\$ 3 \mathrm{MM}$
${ }^{4}$ Excludes premiums of $\$ 305 \mathrm{MM}$
$5 \$ 294$ M of LC's were issued and $\$ 206$ MM of the Intercompany Revolver was available
${ }^{6}$ Excludes premiums of $\$ 94 \mathrm{MM}$
${ }^{7}$ The present values of lease payments (10\% discount rate) for GenOn Mid-Atlantic and REMA operating leases are $\$ 853$ MM and $\$ 443$ MM, respectively
${ }^{8}$ Excludes discount of \$14 MM

## Recourse / Non-Recourse Debt

| \$ in millions | 3/31/2013 | 12/31/2012 | COD Date / Comments |
| :---: | :---: | :---: | :---: |
| Recourse debt: |  |  |  |
| Term Loan Facility | 1,572 | 1,576 |  |
| Senior Notes | 5,718 | 5,918 |  |
| Tax Exempt Bonds | 341 | 334 |  |
| Recourse subtotal ${ }^{1}$ | 7,631 | 7,828 |  |
| Non-Recourse debt: |  |  |  |
| Solar | 3,830 | 3,125 | 2013-2014 |
| GenOn Senior Notes ${ }^{2}$ | 2,525 | 2,525 |  |
| GenOn Americas Generation Notes ${ }^{3}$ | 850 | 850 |  |
| Marsh Landing | 435 | 390 | 2013 |
| El Segundo | 407 | 350 | 2013 |
| Conventional non-recourse ${ }^{4}$ | 403 | 403 |  |
| Capital Lease - Chalk Point | 13 | 14 |  |
| Non-Recourse and Capital Lease Subtotal | 8,463 | 7,657 |  |
| Total Debt | \$16,094 | \$15,485 |  |

${ }^{1}$ Excludes discounts of $\$ 9 \mathrm{MM}$ and $\$ 10 \mathrm{MM}$ for $3 / 31 / 13$ and $12 / 31 / 12$ respectively Excludes premium of $\$ 305 \mathrm{MM}$ and $\$ 324 \mathrm{MM}$ for $3 / 31 / 13$ and $12 / 31 / 12$ respectively
Excludes premium of $\$ 94 \mathrm{MM}$ and $\$ 96 \mathrm{MM}$ for $3 / 31 / 13$ and $12 / 31 / 12$ respectively ${ }^{4}$ Excludes discounts of $\$ 14$ MM and $\$ 15 \mathrm{MM}$, for $3 / 31 / 2013$ and 12/31/12 respectively

## Proportionate Adjusted EBITDA and Debt

| (\$ in millions) | 2014 |
| :---: | :---: |
| Adjusted EBITDA Guidance | \$2,760-\$2,960 |
| - Pro-rata Adjusted EBITDA associated with non-controlling interests (e.g., Agua Caliente, I vanpah) | (105) |
| NRG Proportionate Adjusted EBITDA | \$2,655-\$2,855 |
| Recourse Debt ${ }^{\mathbf{1}}$ | \$ 7,690 |
| Non-recourse Debt ${ }^{\mathbf{1}}$ | 8,175 |
| Consolidated Debt ${ }^{1}$ | \$ 15,865 |
| - Pro-rata Debt associated with non-controlling interests (e.g., Agua Caliente, I vanpah) | $(1,040)$ |
| + Pro-rata Debt associated with unconsolidated affiliates | 210 |
| NRG Proportionate Debt¹ | \$ 15,035 |
| NRG Proportionate Solar Debt ${ }^{\mathbf{1 , 2}}$ | \$ 2,450 |
| NRG Proportionate Solar Adjusted EBITDA | \$230-\$240 |

## 2013 YTD Capital Expenditures and Growth Investments

Growth investments, net
Conventional Solar

${ }^{1}$ Includes investments, restricted cash and network upgrades
${ }^{2}$ Includes net debt proceeds, cash grants and third party contributions
${ }^{3}$ Maintenance includes $\$ 5$ million of cash capital expenditures for the GenOn integration

## 2013 and 2014 Capital Expenditures and Growth Investments Guidance



IIncludes corporate IDC
${ }^{2}$ Includes investments, restricted cash and network upgrades

## Committed Growth Investments



## Q1 2013 Generation \& Operational Performance Metrics

| (MWh in thousands) | 2013 | 2012 | Change | \% | 2013 |  | 2012 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | EAF ${ }^{1}$ | NCF ${ }^{2}$ | EAF ${ }^{1}$ | NCF ${ }^{2}$ |
| Gulf Coast - Texas | 9,448 | 8,324 | 1,124 | 14 | 78\% | 35\% | 70\% | 29\% |
| Gulf Coast - South Central | 4,340 | 4,127 | 213 | 5 | 77 | 40 | 97 | 47 |
| East | 9,317 | 1,296 | 8,021 | 619 | 81 | 18 | 91 | 5 |
| West | 338 | 371 | (33) | (9) | 76 | 3 | 93 | 10 |
| Alternative | 656 | 426 | 230 | 54 | n/a | n/a | n/a | n/a |
| Total | 24,099 | 14,544 | 9,555 | 66 | 80\% | 22\% | 83\% | 23\% |
| Gulf Coast - Texas Nuclear | 1,337 | 1,270 | 67 | 5 | 53\% | 53\% | 50\% | 50\% |
| Gulf Coast - Texas Coal | 5,925 | 4,548 | 1,377 | 30 | 89 | 66 | 78 | 50 |
| Gulf Coast - SC Coal | 2,749 | 2,032 | 717 | 35 | 91 | 83 | 96 | 62 |
| East Coal | 6,791 | 629 | 6,162 | 980 | 82 | 42 | 73 | 15 |
| Baseload | 16,802 | 8,479 | 8,323 | 98 | 83\% | 54\% | 76\% | 46\% |
| Solar | 323 | 72 | 251 | 349 | n/a | n/a | n/a | n/a |
| Wind | 333 | 353 | (20) | (6) | n/a | 34 | n/a | 41 |
| Intermittent | 656 | 425 | 231 | 54 | n/ a | 34\% | n/ a | 41\% |
| Oil | 35 | 8 | 27 | - | 78\% | 0\% | 95\% | 0\% |
| Gas - Gulf Coast - Texas | 281 | 502 | (221) | (44) | 75 | 3 | 69 | 5 |
| Gas - Gulf Coast - SC | 1,627 | 2,231 | (604) | (27) | 71 | 22 | 97 | 39 |
| Gas - East | 2,147 | 264 | 1,883 | 713 | 82 | 7 | 95 | 3 |
| Gas - West | 338 | 371 | (33) | (9) | 76 | 3 | 93 | 10 |
| Intermediate/ Peaking | 4,428 | 3,376 | 1,052 | 31 | 78\% | 7\% | 87\% | 11\% |
| Purchased Power | 2,213 | 2,264 | (51) | (2) |  |  |  |  |
| Total | 24,099 | 14,544 | 9,555 | 66 |  |  |  |  |

## Fuel Statistics ${ }^{1}$

| Domestic | 1st Quarter |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2013 |  | 2012 |  |
| Cost of Gas (\$/ mmBTU) | \$ | 4.26 | \$ | 2.80 |
| Coal Consumed (mm Tons) |  | 5.6 |  | 4.6 |
| PRB Blend |  | 79\% |  | 83\% |
| East |  | 74\% |  | 77\% |
| Gulf Coast - Texas |  | 74\% |  | 76\% |
| Gulf Coast - South Central |  | 100\% |  | 100\% |
| Coal Costs (\$/ mmBTU) | \$ | 2.31 | \$ | 2.20 |
| Coal Costs (\$/ Tons) | \$ | 37.61 | \$ | 35.55 |

## Projects Under Construction

Construction Pipeline

|  | 2013 |  |  |  | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q2 | Q3 | Q4 | Q1 |
| I vanpah 1, 6 |  |  |  |  |  |
| I vanpah 2, 6 |  |  |  |  |  |
| I vanpah 3, 6 |  |  |  |  |  |
| Agua Calient |  |  |  |  |  |
| California Va | Ranc |  |  |  |  |
| Solar MW ${ }^{\mathbf{1}}$ | 4572 | 571 | 661 | 789 | 789 |
| El Segundo C | MW |  |  |  |  |
| WA Parish Pe | MW |  |  |  |  |
| Dover Coal-to | versi |  |  |  |  |
| Gas MW | 0 | $857^{3}$ | 1,407 | 1,407 | 1,407 |

## Capacity Revenue Sources: Generation Asset Overview ${ }^{1}$

NRG revenues and free cash flows benefit from capacity sources originating from either market clearing capacity prices, Resource Adequacy (RA) contracts, power purchase agreement (PPA) contracts, or tolling arrangements. The ERCOT (Texas) region does not have a capacity market. In South Central², NRG earns significant capacity revenue from its long-term contracts. As of March 31, 2013, NRG had long-term all-requirements contracts with 10 Louisiana distribution cooperatives with initial terms ranging from ten to 25 years. Of the 10 contracts, nine expire in 2025 while the remaining contract expires in 2014. The table below reflects the plants and relevant capacity revenue sources for the East and West business segments. With the acquisition of GenOn on December 14, 2012, NRG significantly increased its capacity in the PJM and CAISO markets.

| Region/ Plant | Zone | MW | Description and Tenor |
| :---: | :---: | :---: | :---: |
| NEPOOL (ISO NE): |  |  |  |
| Capacity Auction | CT | 1,880 |  |
|  | POOL | 1,125 |  |
|  | NEMA | 255 |  |
| Long-term Contracts | GenConn Devon | 95 | Long-term PPA through 2040 |
|  | GenConn Middletown | 95 | Long-term PPA through 2041 |
| PJ M: |  |  |  |
| RPM Auction | RTO ${ }^{2}$ | 2,150 |  |
|  | MAAC | 3,760 |  |
|  | EMAAC | 1,130 |  |
|  | SWMAAC | 4,685 |  |
|  | DPL | 835 |  |
|  | ATSI | 1,110 |  |
| New York (NYISO): |  |  |  |
| ICAP Auction | NY ROS | 2,765 |  |
|  | NYC | 1,330 |  |
| RSS Agreement | NY ROS ${ }^{3}$ | 150 |  |
| California (CAISO) : |  |  |  |
|  | SP-15 ${ }^{\text {4,5,6 }}$ | 5,490 |  |
|  | NP-15 | 1,700 | Tolled through various dates in 2013 |
| El Segundo Repowering | SP-15 | 550 | Under construction through Aug 2013; 10 Year PPA |
| Marsh Landing | NP-15 | 720 | Achieved commercial operations May 1, 2013; 10 Year PPA |
| Solar under Long-term PPAs | CAISO and NM | 460 | PPA ${ }^{7}$ - 20-25 years |

[^1]2. South Central includes 450 MW Rockford I and II, which is in PJM and receives capacity payments at the RPM wholesale market clearing price for the RPM RTO region
3. On August 27, 2012, Dunkirk Power LLC executed an agreement with National Grid to provide reliability support services from two units totaling 150 MW through May 31,2013 . The contract for the 75 MW Unit 2 has been extended to May 31, 2015, subject to NYPSC approval. The 75 MW Unit 1 will be mothballed in June, 2013
4. The 260 MW Long Beach facility is tolled through August 2017, 54 MW Ellwood is fully tolled through 2014 with the 1,516 MW Ormond Beach facility tolled for energy through 2014
5. Facilities not otherwise tolled participate in RA contracts covering all or a portion of the facilities' capacity for terms generally not longer than two years forward
6. The 335 MW Unit 3 of El Segundo Power will retire in June 2013

## Forecast Non-Cash Contract <br> Amortization Schedules: 2012-2015

ncreasel (Decreases) Revenue

| (\$MM) | 2012 |  |  |  | 2013 |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues | Q1A | Q2A | Q3A | Q4A | Year | Q1A | Q2E | Q3E | Q4E | Year |
| Power contracts/ gas <br> swaps | $(23)$ | $(36)$ | $(10)$ | $(28)$ | $(97)$ | $(16)$ | $(12)$ | $(3)$ | $(2)$ | $(33)$ |
| Fuel Expense | Q1A | Q2A | Q3A | Q4A | Year | Q1A | Q2E | Q3E | Q4E | Year |
| Fuel out-of-market <br> contracts |  |  |  |  |  |  |  |  |  |  |
| Fuel in-the-market <br> contracts | 3 | 2 | 1 | 2 | 8 | 15 | 19 | 19 | 16 | 69 |
| Emission Allowances <br> (Nox and SO2) | 8 | 12 | 16 | 13 | 49 | 20 | 19 | 20 | 19 | 78 |
| Total Net Expenses | 6 | 11 | 17 | 11 | 45 | 6 | 1 | 4 | 3 | 14 |


| Reduce <br> Cost |
| :--- |
| Increase <br> Cost |
| Increase <br> Cost |


| (\$ M M ) | 2014 |  |  |  |  | 2015 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues | Q1E | Q2E | Q3E | Q4E | Year | Q1E | Q2E | Q3E | Q4E | Year |
| Power contracts/ gas swaps ${ }^{1}$ | 4 | 4 | 5 | 4 | 17 | 4 | 4 | 5 | 4 | 17 |
| Fuel Expense | Q1E | Q2E | Q3E | Q4E | Year | Q1E | Q2E | Q3E | Q4E | Year |
| Fuel out-of-market contracts ${ }^{2}$ | 13 | 20 | 19 | 18 | 70 | 16 | 20 | 18 | 18 | 72 |
| Fuel in-the-market contracts ${ }^{3}$ | 2 | 1 | 3 | 0 | 6 | 1 | 1 | 3 | 1 | 6 |
| Emissions allowances (Nox and SO2) | 18 | 18 | 18 | 17 | 71 | 16 | 16 | 16 | 16 | 64 |
| Total Net Expenses | 7 | (1) | 2 | (1) | 7 | 1 | (3) | 1 | (1) | (2) |

${ }^{1}$ Amortization of power contracts occurs in the revenue line
${ }^{2}$ Amortization of fuel and energy supply contracts occurs in the fuel and energy supply cost line; includes coal
${ }^{3}$ Amortization of fuel and energy supply contracts occurs in the fuel and energy supply cost line; includes coal, nuclear, and gas
Note: Detailed discussion of the above referenced in-the-money and out-of-the money contracts can be found in the NRG 2012 10-K

# Appendix: <br> Reg. G Schedules 

## Reg. G: YTD Q1 2013 Free Cash Flow Before Growth Investments

| \$ in millions | Mar 31, 2013 |  | Mar 31, 2012 |  | Variance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adjusted EBITDAR | \$ | 392 | \$ | 316 | \$ | 76 |
| Less: GenOn operating lease expense |  | (19) |  | - |  | (19) |
| Adjusted EBITDA | \$ | 373 | \$ | 316 | \$ | 57 |
| Interest payments |  | (165) |  | (165) |  | - |
| Income tax |  | (2) |  | (4) |  | 2 |
| Collateral/working capital/other |  | (330) |  | (223) |  | (107) |
| Cash flow from operations | \$ | (124) | \$ | (76) | \$ | (48) |
| Reclassifying of net receipts (payments) for settlement of acquired derivatives that include financing elements |  | 98 |  | (20) |  | 118 |
| GenOn Merger and integration costs |  | 47 |  | - |  | 47 |
| Adjusted Cash flow from operations | \$ | 21 | \$ | (96) | \$ | 117 |
| Maintenance CapEx, net ${ }^{1}$ |  | (90) |  | (48) |  | (42) |
| Environmental CapEx, net |  | (14) |  | (12) |  | (2) |
| Preferred dividends |  | (2) |  | (2) |  | - |
| Free cash flow - before growth investments | \$ | (85) | \$ | (158) | \$ | 73 |

Note: see Appendix slide 25 for a Capital Expenditure reconciliation
${ }^{1}$ March 31, 2013 maintenance CapEx, net excludes GenOn integration CapEx of $\$ 5$ million

## Reg. G: 2013 \& 2014 Guidance

| \$ in millions | 5/7/2013 |  | 2/27/2013 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2013 \\ \text { Guidance } \end{gathered}$ | 2014 Guidance | $2013$ <br> Guidance | 2014 Guidance |
| Adjusted EBITDAR | \$2,695-\$2,895 | \$2,840-\$3,040 | \$2,695-\$2,895 | \$2,840-\$3,040 |
| Less: GenOn operating lease expense | (80) | (80) | (80) | (80) |
| Adjusted EBITDA | \$2,615-\$2,815 | \$2,760-\$2,960 | \$2,615-\$2,815 | \$2,760-\$2,960 |
| Interest Payments | (935) | (990) | (910) | (990) |
| Income Tax | 50 | (40) | (30) | 40 |
| Collateral/working capital/other | (150) | (230) | (150) | (260) |
| Adjusted Cash flow from operations | \$1,580-\$1,780 | \$1,500-\$1,700 | \$1,525-\$1,725 | \$1,550-\$1,750 |
| Maintenance CapEx, net | (420)-(440) | (390)-(410) | (420)-(440) | (390)-(410) |
| Environmental CapEx, net | (155)-(175) | (205)-(225) | (175)-(195) | (230)-(250) |
| Preferred Dividends | (9) | (9) | (9) | (9) |
| Free cash flow - before growth investments | \$1,000-\$1,200 | \$900-\$1,100 | \$900-\$1,100 | \$900-\$1,100 |

[^2]
## Reg. G

## Appendix Table A-1: First Quarter 2013 Regional Adjusted EBI TDA Reconciliation

The following table summarizes the calculation of adjusted EBITDA and provides a reconciliation to net income

| (\$ in millions) | Retail | Texas | South Central | East | West | Other Conventional | Alt. Energy | Corp. | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Income/(Loss) | 369 | (426) | (7) | (155) | (7) | 5 | (23) | (83) | (327) |
| Plus: |  |  |  |  |  |  |  |  |  |
| Net Income Attributable to Non-Controlling Interest | - | - | - | - | - | - | (1) | - | (1) |
| Income Tax | - | - | - | - | - | - | - | (149) | (149) |
| Interest Expense, net | 1 | - | 4 | 13 | (1) | 2 | 10 | 164 | 193 |
| Depreciation, Amortization and ARO Expense | 32 | 113 | 24 | 80 | 14 | 5 | 30 | 4 | 302 |
| Loss on Debt Extinguishment | - | - | - | - | - | - | - | 28 | 28 |
| Amortization of Contracts | 21 | 9 | (5) | (11) | (2) | - | - | (1) | 11 |
| EBITDA | 423 | (304) | 16 | (73) | 4 | 12 | 16 | (37) | 57 |
| Adjustment to reflect NRG share of Adjusted EBITDA in unconsolidated affiliates | - | - | 1 | 4 | 1 | 4 | 7 | - | 17 |
| Merger \& Transaction Costs | - | - | - | - | - | - | - | 32 | 32 |
| Deactivation costs | - | - | - | 3 | - | - | - | - | 3 |
| Asset and Investment Write-offs | - | - | - | - | - | - | - | 1 | 1 |
| MtM losses/(gains) | (320) | 376 | (25) | 232 | (1) | - | 1 | - | 263 |
| Adjusted EBITDA | 103 | 72 | (8) | 166 | 4 | 16 | 24 | (4) | 373 |

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Appendix Table A-2: First Quarter 2012 Regional Adjusted EBITDA Reconciliation
The following table summarizes the calculation of adjusted EBITDA and provides a reconciliation to net income

| (\$ in millions) | Retail | Texas | South Central | East | West | Other Conventional | Alt. Energy | Corp. | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Income/(Loss) | 7 | (74) | (30) | (44) | (14) | 8 | (13) | (46) | (206) |
| Plus: |  |  |  |  |  |  |  |  |  |
| Net Income Attributable to Non-Controlling Interest | - | - | - | - | - | - | (1) | - | (1) |
| Income Tax | - | - | - | - | - | 2 | - | (122) | (120) |
| Interest Expense, net | 1 | - | 5 | 4 | (1) | 3 | 7 | 146 | 165 |
| Depreciation, Amortization and ARO Expense | 41 | 115 | 23 | 32 | 3 | 4 | 11 | 3 | 232 |
| Amortization of Contracts | 34 | 8 | (4) | - | - | - | - | - | 38 |
| EBITDA | 83 | 49 | (6) | (8) | (12) | 17 | 4 | (19) | 108 |
| Adjustment to reflect NRG share of Adjusted EBITDA in unconsolidated affiliates | - | - | - | 5 | 1 | 4 | 3 | - | 13 |
| Transaction fee on asset sale | - | - | - | - | - | - | - | 8 | 8 |
| Legal Settlement | - | - | - | - | 20 | - | - | - | 20 |
| Asset and Investment Write-offs | - | 1 | - | - | - | - | - | 1 | 2 |
| MtM losses/(gains) | 29 | 89 | 32 | 12 | 6 | - | (3) | - | 165 |
| Adjusted EBITDA | 112 | 139 | 26 | 9 | 15 | 21 | 4 | (10) | 316 |

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Appendix Table A-3: NRG's Construction Program Adjusted EBITDA Reconciliation to Income Before Income Taxes
The following table summarizes the comparative Income before taxes to Adjusted EBITDA

| \$ in millions | $\begin{gathered} \text { Q1 } \\ 2013 \end{gathered}$ |  | $\begin{gathered} \text { Full Year } \\ 2013 \\ \hline \end{gathered}$ |  | Full Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adjusted EBITDA: |  |  |  |  |  |  |
| Solar ${ }^{1}$ |  | 36 |  | 220 |  | 340 |
| Conventional Growth Investmens |  | - |  | 115 |  | 200 |
| Total Adjusted EBITDA | \$ | 36 | \$ | 335 | \$ | 540 |
| Income Before Income Taxes: |  |  |  |  |  |  |
| Solar |  | 5 |  | 95 |  | 95 |
| Conventional Growth Investments |  | - |  | 100 |  | 155 |
| Total Income Before Income Taxes | \$ | 5 | \$ | 195 | \$ | 250 |

- EBITDA and Adjusted EBITDA are non-GAAP financial measures. These measurements are not recognized in accordance with GAAP and should not be viewed as an alternative to GAAP measures of performance. The presentation of Adjusted EBITDA should not be construed as an inference that NRG's future results will be unaffected by unusual or non-recurring items.
- EBITDA represents net income before interest (including loss on debt extinguishment), taxes, depreciation and amortization. EBITDA is presented because NRG considers it an important supplemental measure of its performance and believes debt-holders frequently use EBITDA to analyze operating performance and debt service capacity. EBITDA has limitations as an analytical tool, and you should not consider it in isolation, or as a substitute for analysis of our operating results as reported under GAAP. Some of these limitations are:
- EBITDA does not reflect cash expenditures, or future requirements for capital expenditures, or contractual commitments;
- EBITDA does not reflect changes in, or cash requirements for, working capital needs;
- EBITDA does not reflect the significant interest expense, or the cash requirements necessary to service interest or principal payments, on debt or cash income tax payments;
- Although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and EBITDA does not reflect any cash requirements for such replacements; and
- Other companies in this industry may calculate EBITDA differently than NRG does, limiting its usefulness as a comparative measure.
- Because of these limitations, EBITDA should not be considered as a measure of discretionary cash available to use to invest in the growth of NRG's business. NRG compensates for these limitations by relying primarily on our GAAP results and using EBITDA and Adjusted EBITDA only supplementally. See the statements of cash flow included in the financial statements that are a part of this news release.
- Adjusted EBITDA is presented as a further supplemental measure of operating performance. Adjusted EBITDA represents EBITDA adjusted for mark-to-market gains or losses, asset write offs and impairments; and factors which we do not consider indicative of future operating performance. The reader is encouraged to evaluate each adjustment and the reasons NRG considers it appropriate for supplemental analysis. As an analytical tool, Adjusted EBITDA is subject to all of the limitations applicable to EBITDA. In addition, in evaluating Adjusted EBITDA, the reader should be aware that in the future NRG may incur expenses similar to the adjustments in this news release.
- Adjusted cash flow from operating activities is a non-GAAP measure NRG provides to show cash from operations with the reclassification of net payments of derivative contracts acquired in business combinations from financing to operating cash flow, as well as the add back of merger and integration related costs. The Company provides the reader with this alternative view of operating cash flow because the cash settlement of these derivative contracts materially impact operating revenues and cost of sales, while GAAP requires NRG to treat them as if there was a financing activity associated with the contracts as of the acquisition dates. The Company adds back merger and integration related costs as they are one time and unique in nature and do not reflect ongoing cash from operations and they are fully disclosed to investors.
- Free cash flow (before growth investments) is adjusted cash flow from operations less maintenance and environmental capital expenditures, net of funding, and preferred stock dividends and is used by NRG predominantly as a forecasting tool to estimate cash available for debt reduction and other capital allocation alternatives. The reader is encouraged to evaluate each of these adjustments and the reasons NRG considers them appropriate for supplemental analysis. Because we have mandatory debt service requirements (and other non-discretionary expenditures) investors should not rely on free cash flow before growth investments as a measure of cash available for discretionary expenditures.


[^0]:    1 $\$ 1,143$ MM of LC's were issued and $\$ 1,157$ MM of the Revolver was available

[^1]:    1. NRG has announced plant closures in the 2013-2015 time period which will remove capacity from various markets. For a list of such closures, refer to Item 2 Properties in the 2012 NRG 10 K
[^2]:    Note: see Appendix slide 26 for a Capital Expenditure reconciliation

