# Vivint Smart Home, Inc.

Second Quarter 2022 Results August 8, 2022



# Forward-looking statements

This presentation includes forward-looking statements as defined by the Private Securities Litigation Reform Act of 1995, including but not limited to, statements of Vivint Smart Home, Inc. (the "Company," "Vivint," "we," "our," or "us") related to the performance of our business, our financial results, our liquidity and capital resources, our plans, strategies and prospects, both business and financial, and other non-historical statements, including without limitation the information under the heading "Reaffirming FY guidance (w/ adjustments to account for Canada sale)." Forward-looking statements convey the Company's current expectations or forecasts of future events. All statements contained in this presentation other than statements of historical fact are forward-looking statements. These statements are based on the beliefs and assumptions of our management. Although we believe that our plans, intentions and expectations reflected in or suggested by these forward-looking statements are reasonable, we cannot assure you that we will achieve or realize these plans, intentions or expectations. Forward-looking statements are inherently subject to risks, uncertainties and assumptions. These statements may be preceded by, followed by or include the words "believes," "estimates," "expects," "projects," "forecasts," "may," "will," "should," "seeks," "plans," "scheduled," "anticipates," or "intends" or similar expressions.

Forward-looking statements are not guarantees of performance. You should not put undue reliance on these statements which speak only as of the date hereof. You should understand that the following important factors, in addition to those discussed in "Risk Factors" and elsewhere in the Company's most recent Annual Report on Form 10-K for the year ended December 31, 2021, which was filed on March 1, 2022, as such factors may be updated from time to time in the Company's periodic filings with the SEC, could affect our future results and could cause those results or other outcomes to differ materially from those expressed or implied in our forward-looking statements: (1) the duration and scope of the evolving COVID-19 pandemic; (2) the impact of the COVID-19 pandemic on our liquidity and capital resources, including the impact of the pandemic on our customers and timing of payments, the sufficiency of credit facilities, and the company's compliance with lender covenants; (3) the ineffectiveness of steps we take to reduce operating costs; (4) risks of the smart home and security industry, including risks of and publicity surrounding the sales, subscriber origination and retention process; (5) the highly competitive nature of the smart home and security industry and product introductions and promotional activity by our competitors; (6) litigation, complaints, product liability claims and/or adverse publicity; (7) the impact of changes in consumer spending patterns, consumer preferences, local, regional, and national economic conditions, crime, geopolitical tensions, weather, and demographic trends; (8) adverse publicity and product liability claims; (9) increases and/or decreases in utility and other energy costs, increased costs related to utility or governmental requirements; (10) cost increases or shortages in smart home and security technology products or components including disruptions in our supply chains; (11) the introduction of unsuccessful new Smart Home Services; (12) privacy and data protection laws, privacy or data breaches, or the loss of data; (13) the impact to our business, results of operations, financial condition, regulatory compliance and customer experience of the Vivint Flex Pay plan; (14) risks related to our exposure to variable rates of interest with respect to our revolving credit facility and term loan facility; (15) our inability to maintain effective internal control over financial reporting; and (16) our inability to attract and retain employees due to labor shortages. In addition, the origination and retention of new subscribers will depend on various factors, including, but not limited to, market availability, subscriber interest, the availability of suitable components, the negotiation of acceptable contract terms with subscribers, local permitting, licensing and regulatory compliance, and our ability to manage anticipated expansion and to hire, train and retain personnel, the financial viability of subscribers and general economic conditions. These risk factors should not be construed as exhaustive. We disclaim any obligations to and do not intend to update the above list or to announce publicly the results of any revisions to any of the forward-looking statements to reflect future events or developments. All forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by the foregoing cautionary statements. We undertake no obligations to update or revise publicly any forward-looking statements, whether a result of new information, future events, or otherwise.

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# **Non-GAAP** financial measures

This presentation includes Adjusted EBITDA, Adjusted EBITDA Margin, Covenant Adjusted EBITDA, and Free Cash Flow which are supplemental measures that are not required by, or presented in accordance with, accounting principles generally accepted in the United States ("GAAP").

"Adjusted EBITDA" is defined as net income (loss) before interest, taxes, depreciation, amortization, stock-based compensation (or non-cash compensation), certain financing fees, changes in the fair value of the derivative liability associated with our public and private warrants, and certain other non-recurring expenses or gains. Management believes that the presentation of Adjusted EBITDA is appropriate to provide additional information to investors because it is frequently used by securities analysts, investors, and other interested parties in their evaluation of the operating performance of companies in industries similar to Vivint's. In addition, targets based on Adjusted EBITDA are among the measures Vivint uses to evaluate its management's performance for purposes of determining their compensation under its incentive plans.

Adjusted EBITDA Margin is defined as Adjusted EBITDA as a percent of revenue.

"Covenant Adjusted EBITDA" is defined as net income (loss) before interest expense (net of interest income), income and franchise taxes and depreciation and amortization (including amortization of capitalized subscriber acquisition costs), further adjusted to exclude the effects of certain contract sales to third parties, non-capitalized subscriber acquisition costs, stock based compensation, changes in the fair value of the derivative liability associated with our public and private warrants and certain unusual, non-cash, non-recurring and other items permitted in certain covenant calculations under the agreements governing our Notes and the Credit Agreement. Management believes that the presentation of Covenant Adjusted EBITDA is appropriate to provide additional information to investors about the calculation of, and compliance with, certain financial covenants contained in the agreements governing the Notes and the Credit Agreement governing the Revolving Credit Facility and the Term Loan Facility.

Free Cash Flow is defined as net cash (used in) provided by operating activities less capital expenditures.

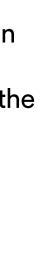
Adjusted EBITDA and other non-GAAP financial measures have important limitations as analytical tools.

Adjusted EBITDA, Covenant Adjusted EBITDA, and Free Cash Flow may not be comparable to similar measures disclosed by other issuers, because not all issuers and analysts calculate Adjusted EBITDA, Covenant Adjusted EBITDA, and Free Cash Flow in the same manner.

Adjusted EBITDA, Covenant Adjusted EBITDA, and Free Cash Flow are not measurements of Vivint's financial performance under GAAP and should not be considered as alternatives to net income (loss) or any other performance measures derived in accordance with GAAP or as an alternative to cash flow from operating activities as a measure of Vivint's liquidity.

See Annex A of this presentation for a reconciliation of Adjusted EBITDA and Covenant Adjusted EBITDA, for periods presented, to net loss for Vivint, which management believes is the most closely comparable financial measure calculated in accordance with GAAP. Also included in Annex A is a reconciliation of Free Cash Flow, for periods presented, to net cash provided by operating activities, which management believes is the most closely comparable financial measure calculated in accordance with GAAP.

Reconciliations of Adjusted EBITDA to net loss and Free Cash Flow to net cash provided by operating activities are not available on a forward-looking basis without unreasonable efforts due to the high variability, complexity, and uncertainty with respect to forecasting and quantifying certain amounts that are necessary for such reconciliations, including net loss and adjustments that could be made for impairment charges, restructuring charges and the timing and magnitude of other amounts included in the reconciliations. For the same reasons, we are unable to address the probable significance of the unavailable information, which could have a potentially unpredictable, and potentially significant, impact on our future GAAP financial results.









# Presenters

### David Bywater

Chief Executive Officer



# Dana Russell

Chief Financial Officer

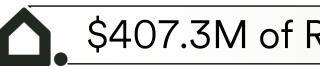






# Key highlights for the quarter

Completed the sale of our Canada operations, pulling forward ~\$104M of cash



\$189.7M of Adjusted EBITDA<sup>(1)</sup>, up 18.9% YoY (up 23.5% excluding Canada)

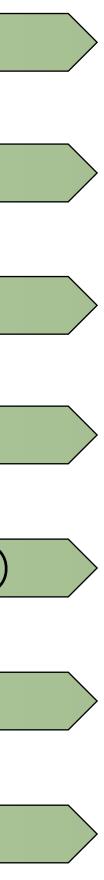
1.86M Total Subscribers, up ~11% excluding Canada

10.9% Attrition Rate, down 70 bps YoY to 17-quarter low (10.7% excluding Canada)

80%+ Net Service Margin exhibits advantages of Vivint's fully integrated platform

Reaffirming full-year guidance (w/ adjustments to account for Canada sale)

\$407.3M of Revenue, up 15% YoY (up 17.5% YoY excluding Canada)





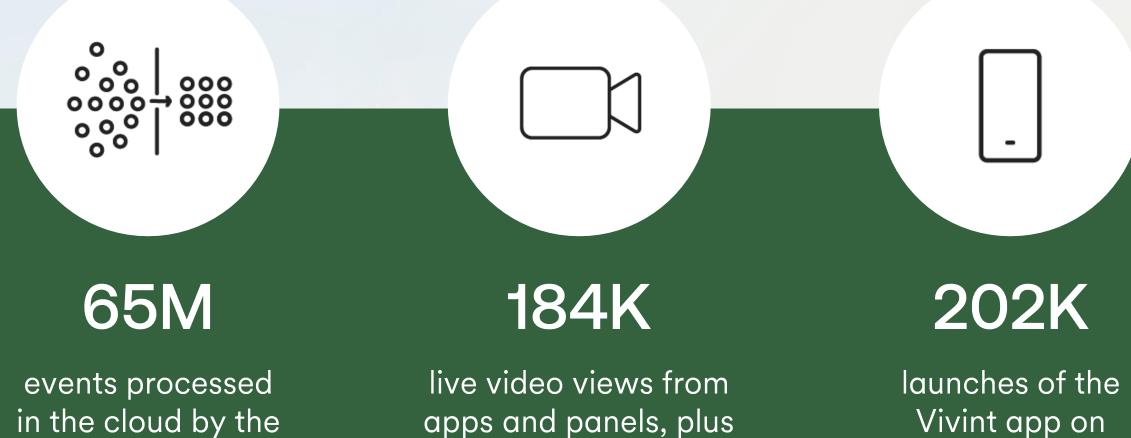
Vivint's Mission Statement

Redefine the home experience with technology and services to create a smarter, greener, safer home that saves our customers money every month.





# In the time it takes to host this earnings call..."



Vivint OS<sup>2</sup>

apps and panels, plus another 96K views of recorded video<sup>3</sup>

### Vivint app on mobile devices<sup>3</sup>

### 

- 1) Data includes Canadian subscribers
- 2) Based on the average rate between 6am and 10pm Mountain Time for the last 14 days of the 1-month period ended June 30, 2022
- 3) Based on the average rate between 6am and 10pm Mountain Time for the 1-month period ended June 30, 2022

## 17K

72

changes to locks and thermostats via apps, panels, and voice<sup>3</sup>

## 42K

actions performed automatically by the Vivint OS / Vivint Assist<sup>2</sup>

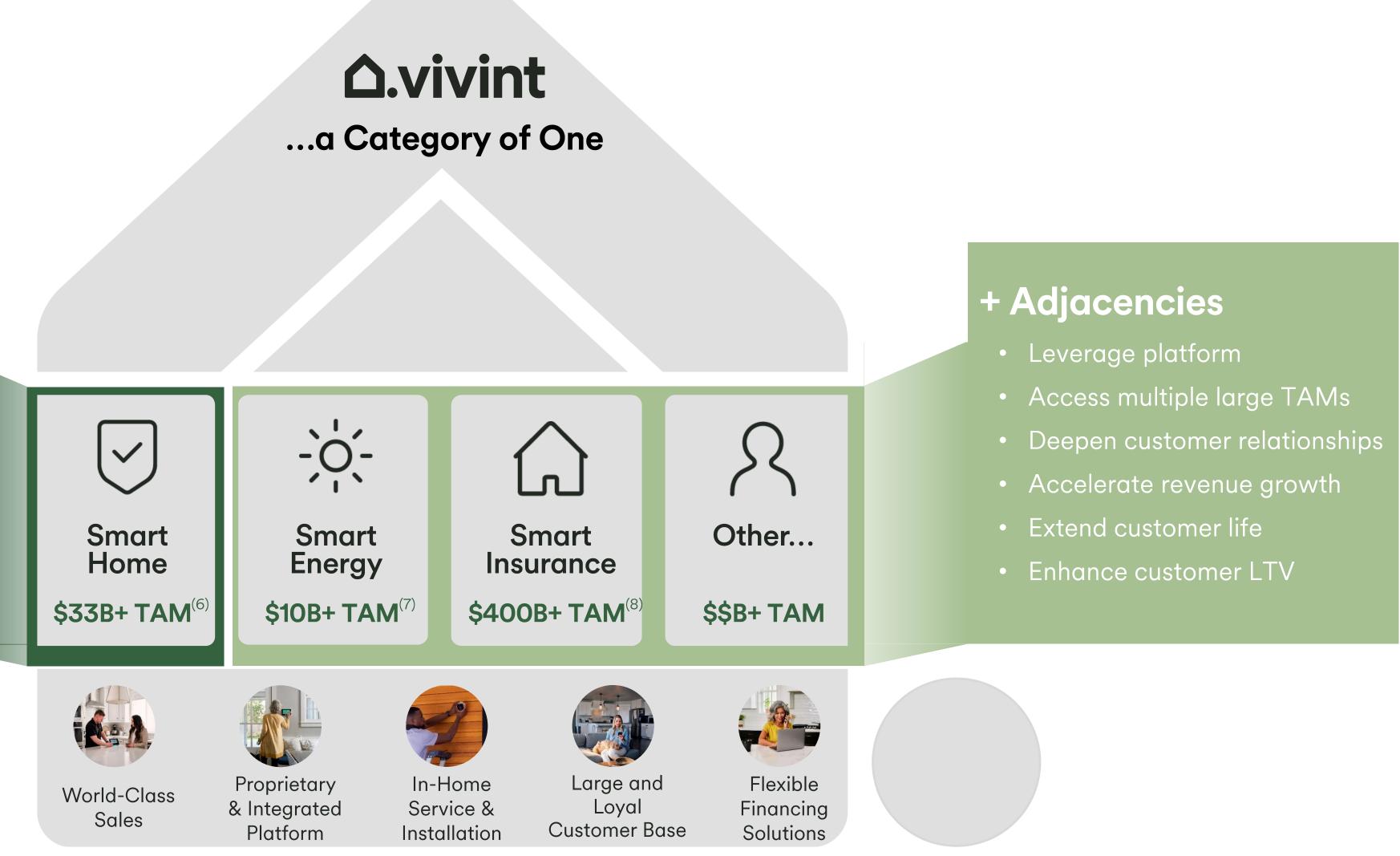
## 133K

home state changes to away decided by Vivint assist<sup>2</sup>



### **Smart Home**

- ~1.9M subscribers<sup>(1)</sup>
- ~12 daily interactions per user<sup>(2)</sup>
- ~15 devices per home<sup>(1)</sup>
- ~15% Total MRR growth<sup>(3)</sup>
- 10.9% attrition<sup>(4)</sup>
- ~9-year customer life<sup>(5)</sup>



### Vivint's business model provides a platform for growth in Smart Home as well as adjacencies like Smart Energy, Smart Insurance, and more

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- 1) As of June 30, 2022
- 2) Based on the average interactions (app & panel) between 6am and 10pm Mountain Time for the 1-month period ended June 30, 2022 3) For the three-month period ended June 30, 2022
- 4) For the LTM period ended June 30, 2022

- 5) Based on management's estimates
- 6) Source: Research on Global Markets Insights by Netscribes
- 7) Source: Grand View Research 2021 US residential solar market
- 8) Source: 2020 Market Share Report by IIABA (with data sourced from AM Best)



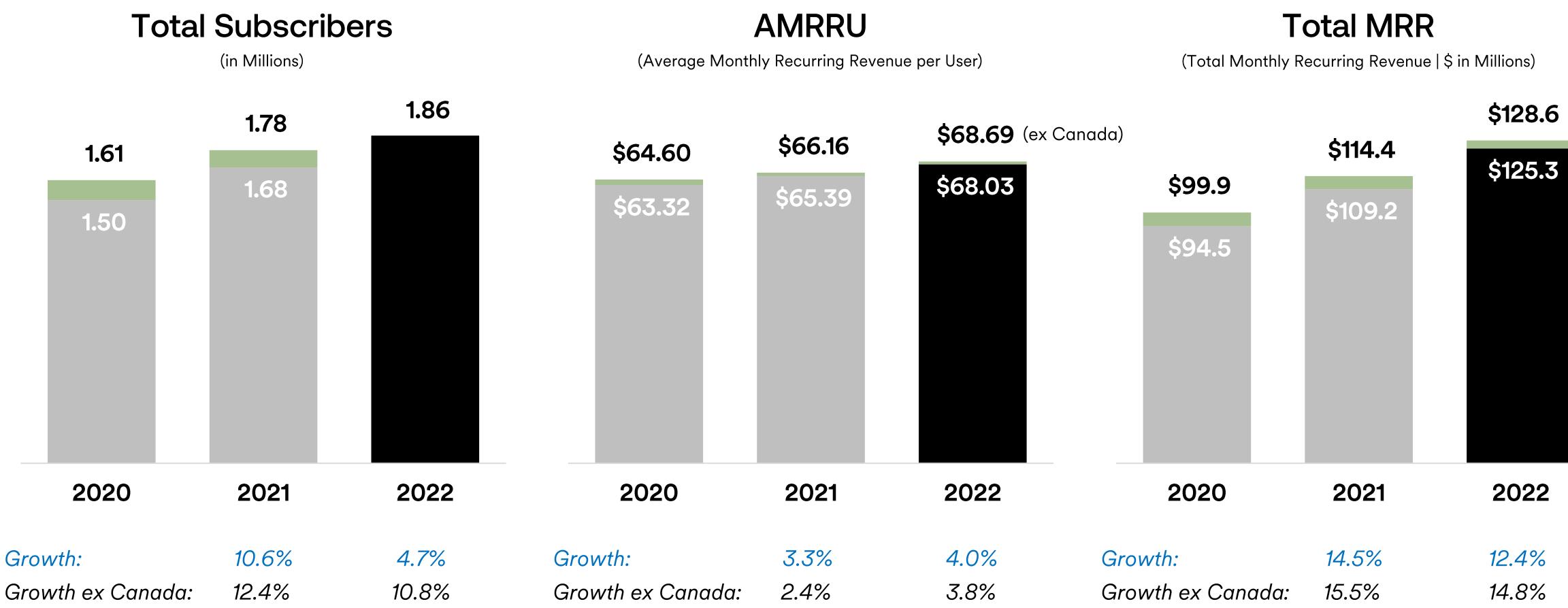




# Smart home subscriber portfolio<sup>(1)</sup>

### As of and for the quarters ended June 30,

Estimated Canada Impact







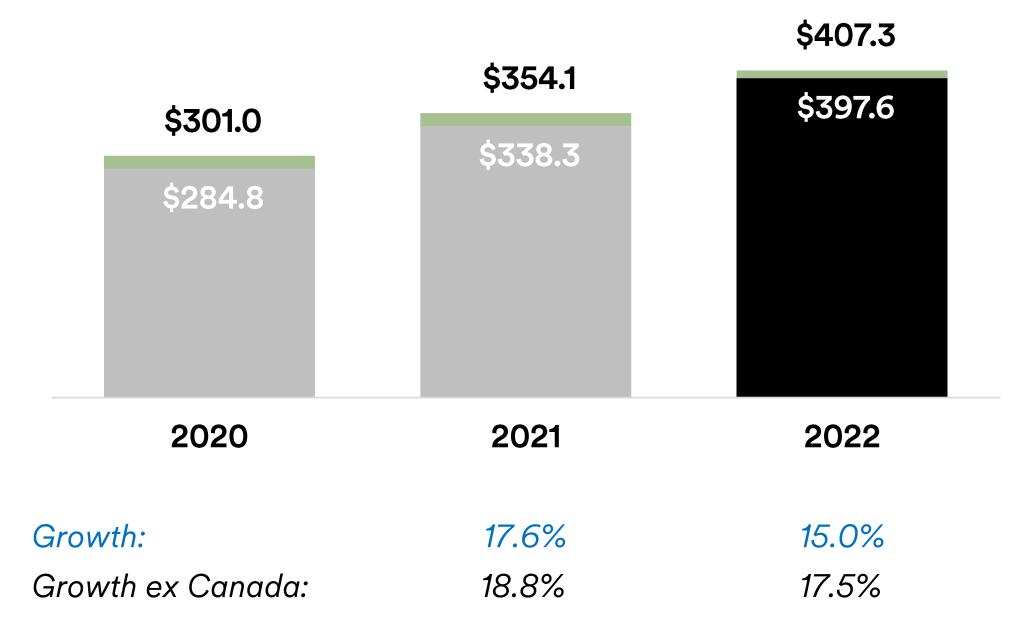


## Revenue

### Quarters ended June 30,

(\$ in Millions)





### Growth in Total Subscribers, AMRRU & Smart Energy continue to drive revenue expansion

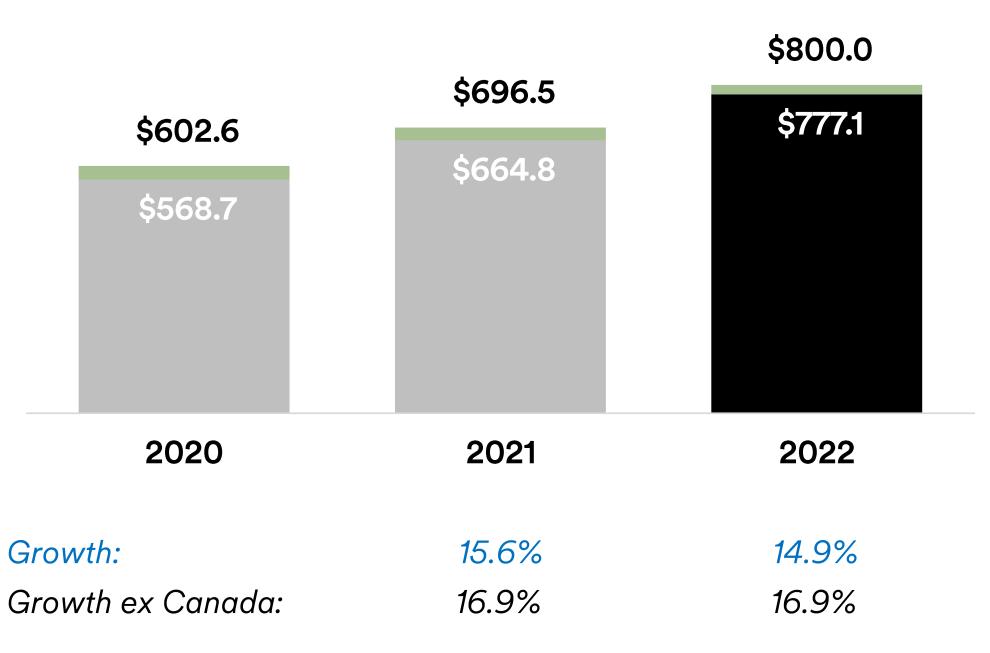
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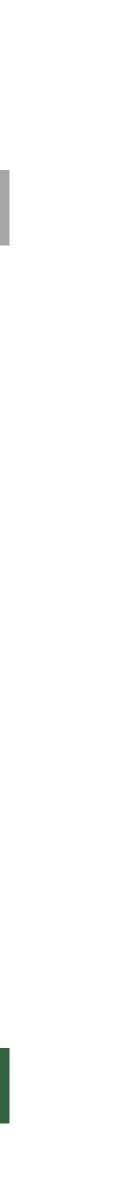
1) Non-GAAP measure – see Annex A for reconciliation

### Six months ended June 30,

(\$ in Millions)

Estimated Canada Impact



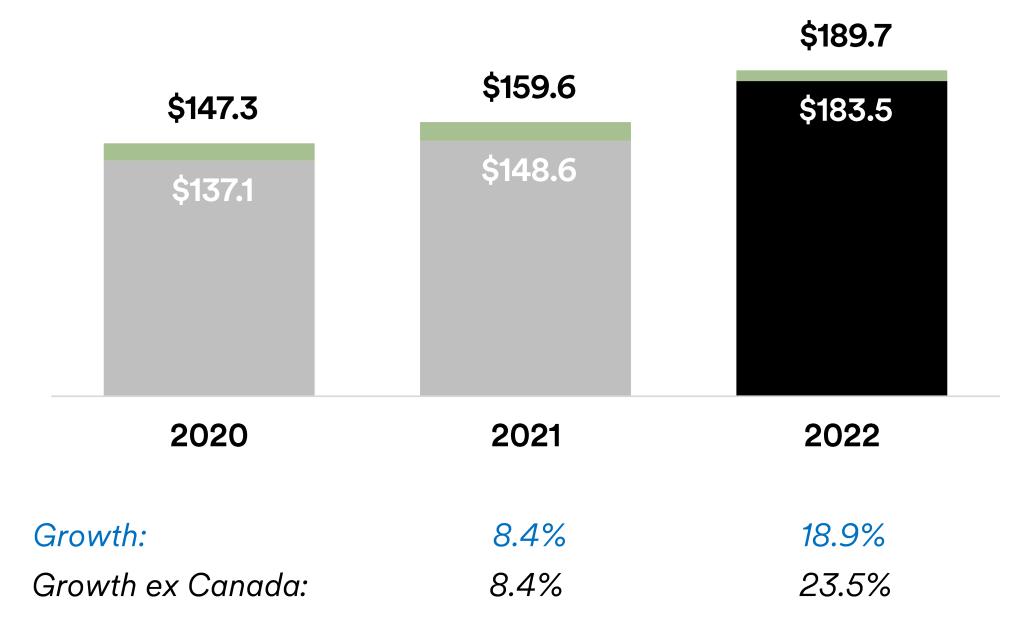


# Adjusted EBITDA<sup>(1)</sup>

### Quarters ended June 30,

(\$ in Millions)

#### Estimated Canada Impact



### Improving unit economics and effective cost control driving Adj. EBITDA growth

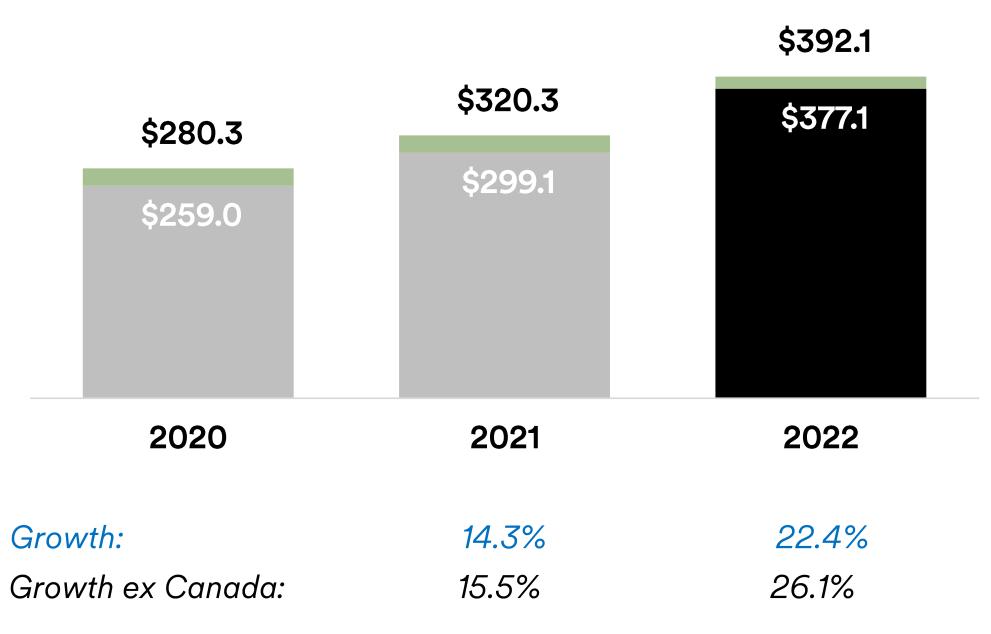
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1) Non-GAAP measure – see Annex A for reconciliation

### Six months ended June 30,

(\$ in Millions)

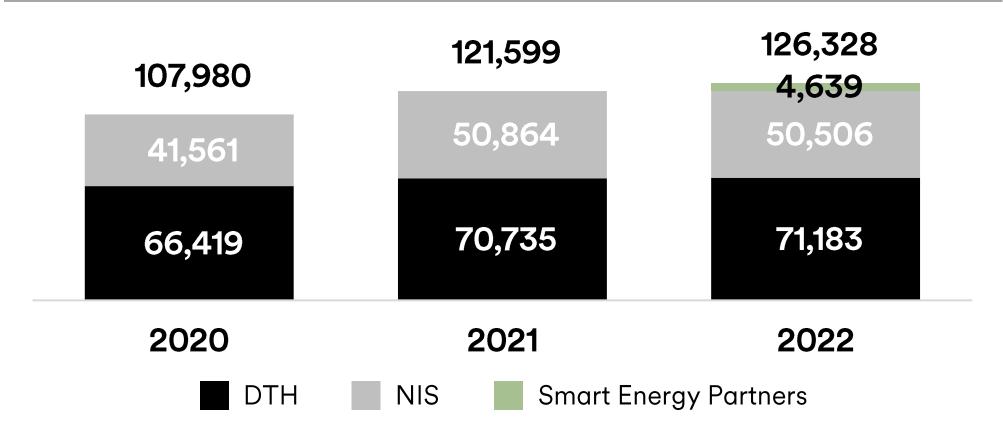




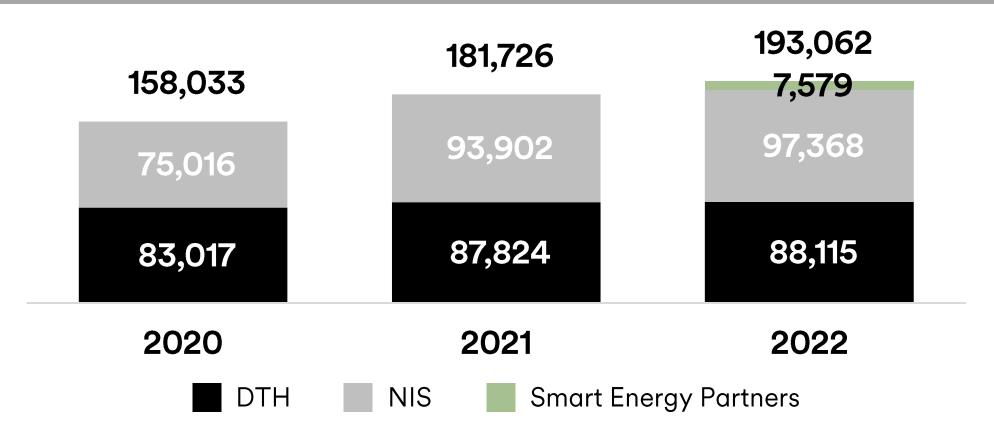


# **New Subscribers**<sup>(1)</sup>





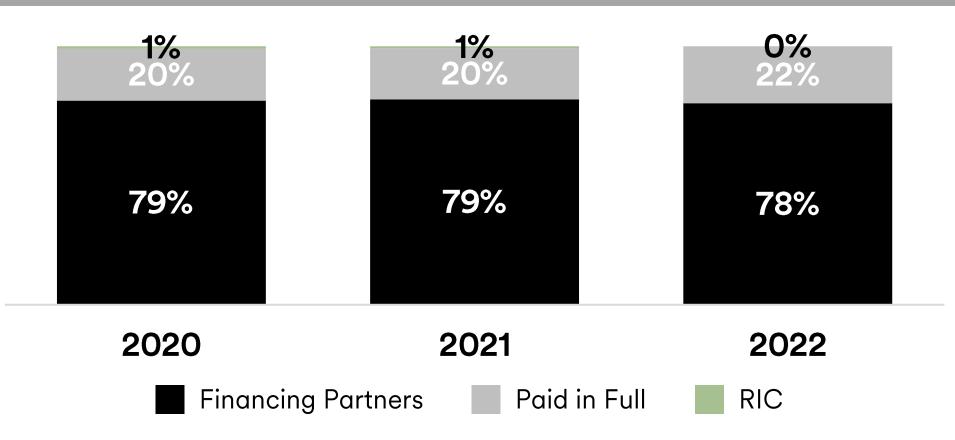
New Subscribers Six months ended June 30,



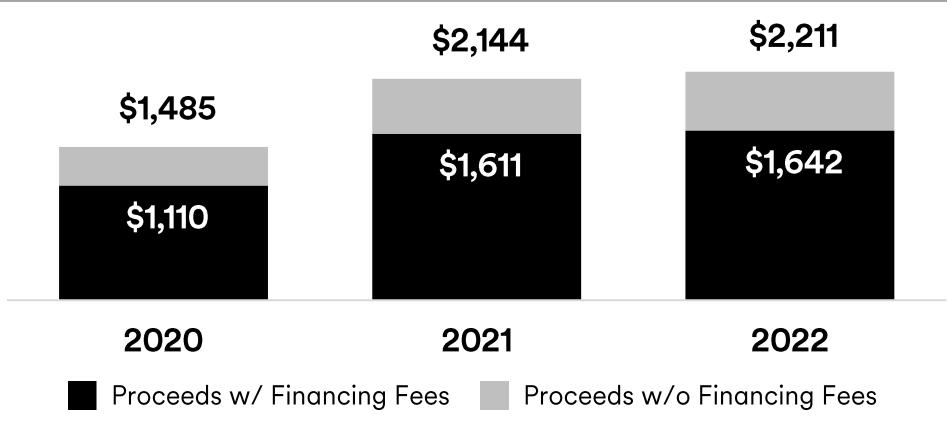
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All periods exclude sales pilot initiatives
Financing type at point of sale – US only
Pro forma view – includes fees paid to financing partners for all periods

#### Vivint Flex Pay Mix<sup>(2)</sup> Quarters ended June 30,

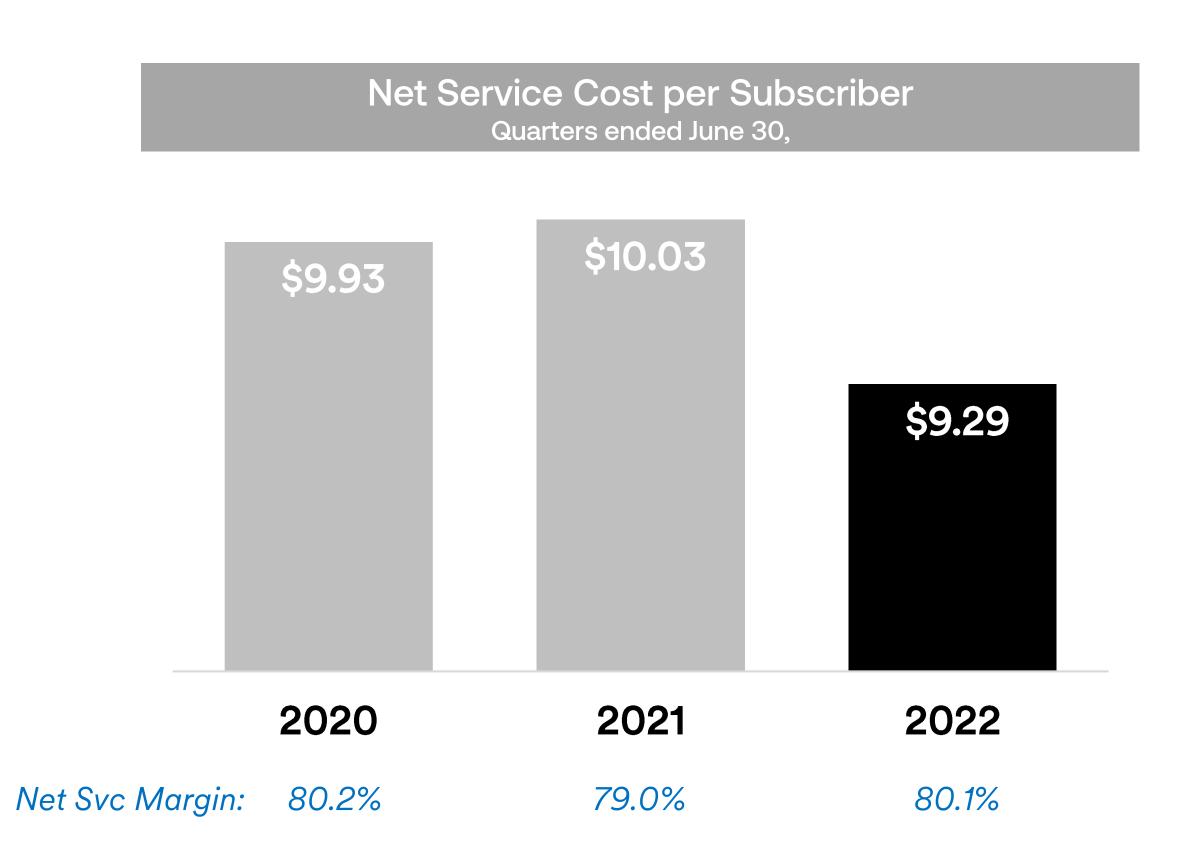


Average Proceeds Collected at Point of Sale<sup>(3)</sup> LTM ended June 30,





# **Service and Subscriber Acquisition Costs**<sup>(1)</sup>

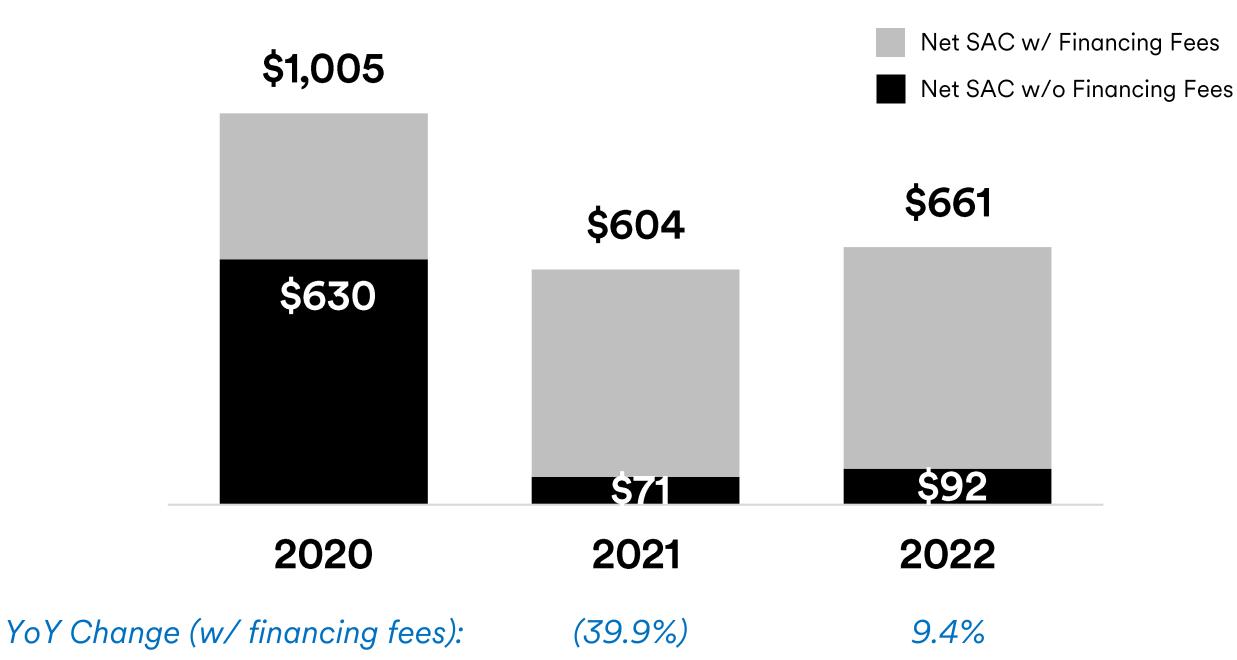


### Unit economics continue to perform well, driving margin growth & customer lifetime value



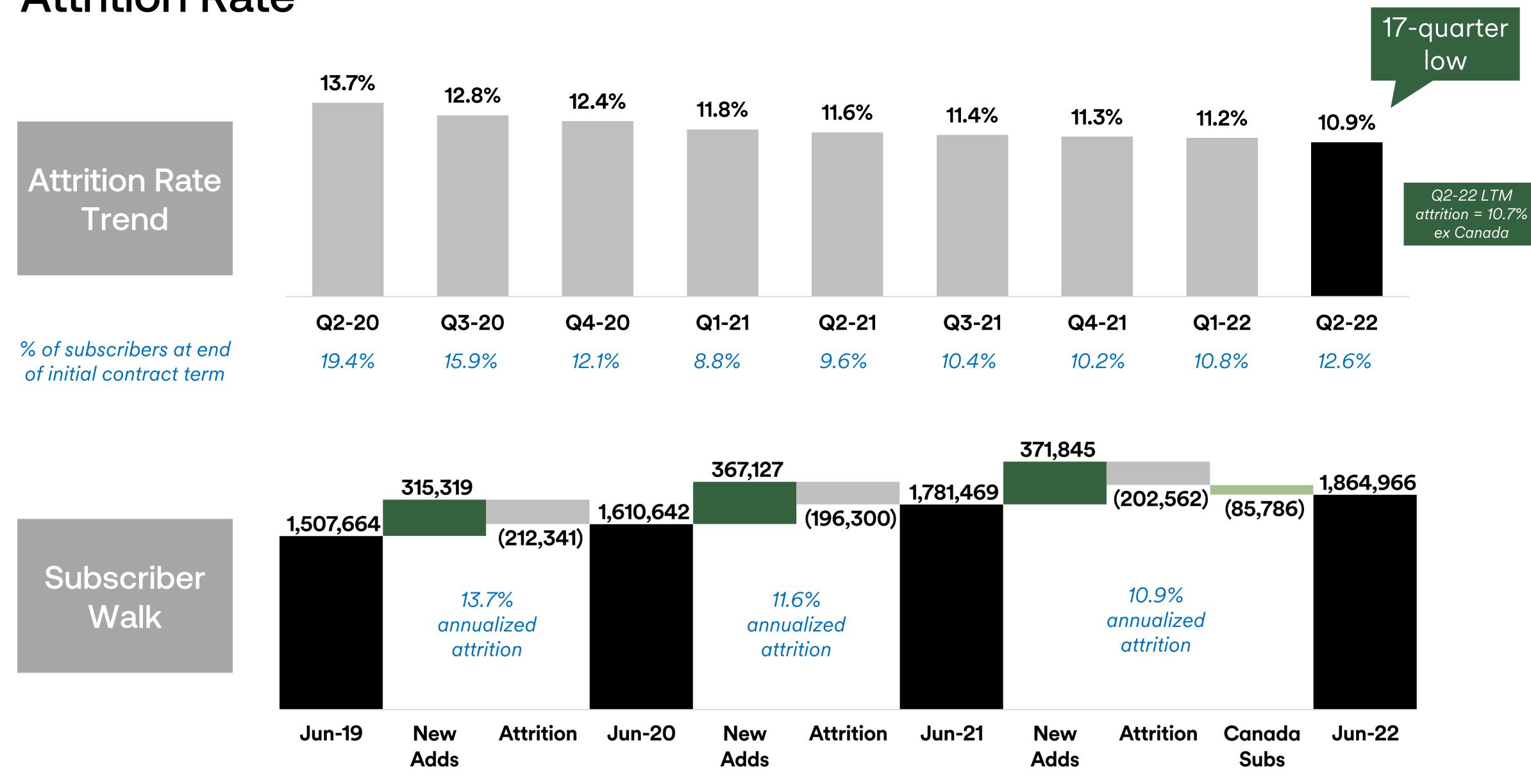
All periods exclude sales pilot initiatives
Pro forma view – includes fees paid to financing partners for all periods





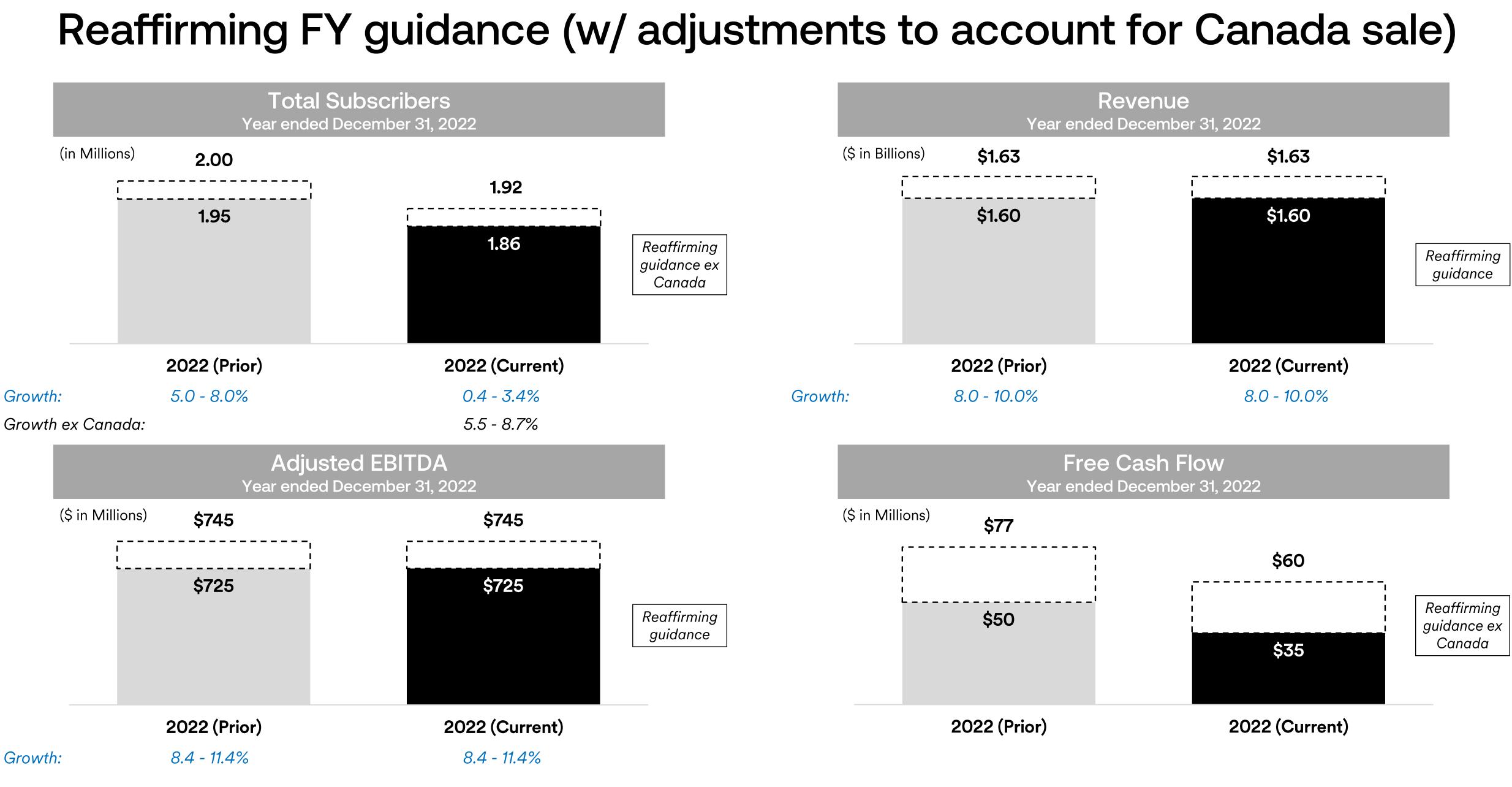


# Attrition Rate<sup>(1)</sup>



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1) All periods exclude sales pilot initiatives







### Fully integrated smart home. Professionally installed.





# Vivint Smart Home, Inc.

### **Consolidated Financial Statements**

For Quarters Ended June 30, 2022 & 2021



## **Consolidated statement of operations**

Vivint Smart Home, Inc. and Subsidiaries (in thousands; unaudited)

	Th	ree Months	Ende	ed Jun 30,	Six Months Ended June 30				
		2022		2021		2022	2021		
Revenues:									
Recurring and other revenue	\$	407,282	\$	354,137	\$	800,030	\$	696,464	
Costs and expenses:									
Operating expenses		100,793		90,740		196,253		187,27	
Selling expenses		91,647		89,867		169,684		204,408	
General and administrative expenses		54,969		57,494		110,484		124,29	
Depreciation and amortization		157,625		149,619		312,019		296,53	
Total costs and expenses		405,034		387,720		788,440		812,50	
Income (loss) from operations		2,248		(33,583)		11,590		(116,04	
Other expenses (income):									
Interest expense		38,883		50,058		76,394		99,86	
Interest income		(147)		(110)		(280)		(15	
Other income, net		(22,765)		(8,034)		(14,509)		(22,59	
Change in fair value of warrant liabilities		(9,041)		(6,222)		(18,334)		(35,32	
Total other expenses		6,930		35,692		43,271		41,78	
Loss before income taxes		(4,682)		(69,275)		(31,681)		(157,83	
Income tax (benefit) expense		(1,196)		1,270		(764)		1,51	
Net loss	\$	(3,486)	\$	(70,545)	\$	(30,917)	\$	(159,34	

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## **Condensed consolidated balance sheet**

### Vivint Smart Home, Inc. and Subsidiaries (in thousands; unaudited)

#### ASSETS

Current Assets:

Cash and cash equivalents

Accounts and notes receivable, net

Inventories

Prepaid expenses and other current assets

Total current assets

Property, plant and equipment, net

Capitalized contract costs, net

Deferred financing costs, net

Intangible assets, net

Goodwill

Operating lease right-of-use assets

Long-term notes receivables and other assets, net

Total assets

#### LIABILITIES AND STOCKHOLDERS' DEFICIT

**Current Liabilities:** 

Accounts payable

Accrued payroll and commissions

Accrued expenses and other current liabilities

Deferred revenue

Current portion of notes payable, net

Current portion of operating lease liabilities

Current portion of finance lease liabilities

Total current liabilities

#### Notes payable, net

Finance lease liabilities, net of current portion

Deferred revenue, net of current portion

Operating lease liabilities

Warrant derivative

Other long-term obligations

Deferred income tax liabilities

#### **Total liabilities**

Total stockholders' deficit

Total liabilities and stockholders' deficit

	As	of	
Ju	n 30, 2022	De	c 31, 2021
\$	299,027	\$	208,509
	59,835		63,671
	81,045		51,251
	41,858		19,385
	481,765		342,816
	56,371		55,448
	1,445,947		1,405,442
	1,860		2,088
	23,023		51,928
	817,502		837,153
	42,121		46,000
	39,738		44,753
\$	2,908,327	\$	2,785,628
\$	137,073	\$	96,317
	108,667		83,347
	222,518		236,250
	467,928		429,900
	13,500		13,500
	12,561		12,033
	2,001		2,854
	964,248		874,201
	2,694,688		2,698,845
	3,489		1,416
	829,121		778,214
	36,692		41,713
	6,230		24,564
	88,580		106,135
	926		640
	4,623,974		4,525,728
	(1,715,647)		(1,740,100)
\$	2,908,327	\$	2,785,628



# Summary of consolidated statements of cash flows

Vivint Smart Home, Inc. and Subsidiaries (in thousands; unaudited)

Net cash from operating activities Net cash from investing activities Net cash from financing activities Effect of exchange rate changes on cash / other Net increase in cash & cash equivalents

#### Cash and cash equivalents:

Beginning of period End of period

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Th	Three Months Ended Jun 30,				Six Months Ended Jun 30,							
	2022		2021		2022		2021					
\$	68,469	\$	78,394	\$	32,375	\$	64,238					
	81,969		(3,396)		78,687		(7,944)					
	(4,083)		(4,261)		(20,070)		(25,018)					
	(545)		100		(474)		106					
	145,810		70,837		90,518		31,382					
	153,217		274,344		208,509		313,799					
\$	299,027	\$	345,181	\$	299,027	\$	345,181					



# Vivint Smart Home, Inc.

Annex A









# **Reconciliation of non-GAAP financial measures: Adjusted EBITDA**

### Vivint Smart Home, Inc. and Subsidiaries (in millions; unaudited)

	Three Months Ended							Six Months Ended						
	Jun	30, 2022	Jun	30, 2021	Jun	30, 2020	Jun	30, 2022	Jun	30, 2021	Jun	30, 2020		
Net loss	\$	(3.5)	\$	(70.5)	\$	(160.1)	\$	(30.9)	\$	(159.3)	\$	(307.1)		
Interest expense, net		38.7		49.9		54.5		76.1		99.7		119.6		
Income tax expense, net		(1.2)		1.3		0.9		(0.8)		1.5		0.1		
Depreciation		5.8		4.3		5.2		10.0		8.4		10.9		
Amortization (i)		151.8		145.3		135.0		302.0		288.1		268.6		
Stock-based compensation (ii)		16.0		27.6		48.0		41.6		114.6		58.7		
MDR fee (iii)		13.8		10.2		6.0		26.7		19.5		11.3		
Restructuring expenses (iv)		-		-		-		-		-		20.9		
CEO transition (v)		-		5.8		-		-		5.8		-		
Change in fair value of warrant derivative liabilities (vi)		(9.0)		(6.2)		62.2		(18.3)		(35.3)		78.9		
Other (income) expense, net (vii)		(22.7)		(8.1)		(4.4)		(14.3)		(22.7)		18.4		
Adjusted EBITDA	\$	189.7	\$	159.6	\$	147.3	\$	392.1	\$	320.3	\$	280.3		
Revenue		407.3		354.1		301.0		800.0		696.5		602.6		
Net loss margin		(0.9)%		(19.9)%		(53.2)%		(3.9)%		(22.9)%		(51.0)%		
Net loss YoY improvement		95.0%		56.0%		n/a		80.6%		48.1%		n/a		
Adjusted EBITDA margin		46.6%		45.1%		48.9%		49.0%		46.0%		46.5%		
Adjusted EBITDA YoY growth		18.9%		8.4%		n/a		22.4%		14.3%		n/a		

Excludes loan amortization costs that are included in interest expense

Reflects stock-based compensation costs related to employee and director stock incentive plans

Reflects the reduction to revenue related to the amortization of certain financing fees incurred under the Vivint Flex Pay program iii.

iv. Employee severance and termination benefits expenses associated with restructuring plans

Hiring and severance expenses associated with CEO transition ۷.

vi. Reflects the change in fair value of the derivative liability associated with our public and private warrants

vii. Primarily consists of changes in our consumer financing program derivative instrument, foreign currency exchange, and other gains / losses associated with financings and other transactions



## **Reconciliation of non-GAAP financial measures: Covenant Adjusted EBITDA**

#### Vivint Smart Home, Inc. and Subsidiaries

	LTM Period Ended											
		Jun 30, 2021		Sep 30, 2021		: 31, 2021	Mar	31, 2022	Jun	30, 2022		
Net loss	\$	(455.6)	\$	(436.9)	\$	(305.6)	\$	(244.2)	\$	(177.1)		
Interest expense, net		200.6		196.7		184.5		172.1		160.9		
Other (income) expense, net		(30.6)		13.9		14.5		37.3		22.6		
Income tax expense, net		2.5		1.3		2.5		2.7		0.2		
Depreciation and amortization (i)		82.4		79.0		76.5		75.1		74.9		
Amortization of capitalized contract costs		505.5		516.3		525.0		533.8		542.0		
Non-capitalized contract costs (ii)		303.8		333.7		343.1		358.3		370.7		
Stock-based compensation (iii)		254.1		224.5		166.4		105.0		93.5		
Change in fair value of warrant derivative liabilities (iv)		(5.0)		(21.3)		(50.1)		(30.3)		(33.1)		
Other adjustments (v)		99.6		96.9		93.9		96.9		92.2		
Covenant Adjusted EBITDA	\$	957.3	\$	1,004.1	\$	1,050.7	\$	1,106.7	\$	1,146.8		

- Excludes loan amortization costs that are included in interest expense Ι.
- ii. of new subscribers, which requires us to expense a portion of our subscriber acquisition costs under GAAP.
- Reflects stock-based compensation costs related to employee and director stock incentive plans iii.
- Reflects the change in fair value of the derivative liability associated with our public and private warrants iv.
- **V.** relocation and severance payments, expenses associated with CEO transition, and certain other adjustments

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(in millions; unaudited)

Reflects subscriber acquisition costs that are expensed as incurred because they are not directly related to the acquisition of specific subscribers. Certain other industry participants purchase subscribers through subscriber contract purchases, and as a result, may capitalize the full cost to purchase these subscriber contracts, as compared to our organic generation

Includes certain items such as product development costs, Blackstone monitoring fee, loss contingencies, certain legal and professional fees, expenses associated with retention bonuses,



### **Reconciliation of non-GAAP financial measures: Free Cash Flow**

Vivint Smart Home, Inc. and Subsidiaries (in millions; unaudited)



Capital expenditures

Free Cash Flow

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Th	Three Months Ended Jun 30,			Six Months Ended Jun 30,								
	2022 2021			2022	2021							
\$	68,469	\$	78,394	\$	32,375	\$	64,238					
	(5,810)		(3,386)		(11,013)		(8,033)					
\$	62,659	\$	75,008	\$	21,362	\$	56,205					



## **Reconciliation of Adjusted EBITDA to Free Cash Flow**

### Vivint Smart Home, Inc. and Subsidiaries (in millions; unaudited)

		Tł	nree M	onths Ende	ed	Six Months Ended						
	Jun	30, 2022	Jun	30, 2021	Jun	30, 2020	Jun	30, 2022	Jun	30, 2021	Jun	30, 2020
Adjusted EBITDA	\$	189.7	\$	159.6	\$	147.3	\$	392.1	\$	320.3	\$	280.3
Deferred revenue		109.7		134.9		122.6		104.1		155.3		133.4
Capitalized contract costs		(233.1)		(211.4)		(174.7)		(339.9)		(310.4)		(259.3)
Net cash interest		(15.1)		(48.8)		(61.0)		(73.4)		(96.8)		(114.2)
Income tax expense (i)		1.2		(1.3)		(0.9)		0.8		(1.5)		(0.1)
Capital expenditures		(5.8)		(3.4)		(3.1)		(11.0)		(8.0)		(5.9)
Consumer financing fees related to installment loans		(26.6)		(23.8)		(14.3)		(53.3)		(47.5)		(30.6)
Consumer financing proceeds from installment loans		1.9		33.7		52.8		10.4		60.4		71.5
Working capital / other		40.9		35.6		39.8		(8.3)		(15.5)		(2.3)
Free Cash Flow	\$	62.7	\$	75.0	\$	108.6	\$	21.4	\$	56.2	\$	72.8

As reported on the consolidated statement of operations Ι.

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# **Certain definitions**

Total Subscribers - is the aggregate number of active smart home and security subscribers at the end of a given period. Total Monthly Recurring Revenue - or Total MRR, is the average total monthly recurring revenue recognized during a given period. Average Monthly Recurring Revenue per User - or AMRRU, is Total MRR divided by average monthly Total Subscribers during a given period. Total Monthly Service Revenue - or MSR, is the contracted recurring monthly service billings to our smart home and security subscribers, based on the Total Subscribers number as of the end of a given period.

Average Monthly Service Revenue per User - or AMSRU, is Total MSR divided by Total Subscribers at the end of a given period.

Net Loss Margin - is net loss as a percent of revenue.

Adjusted EBITDA Margin - is Adjusted EBITDA as a percent of revenue.

Attrition Rate - is the aggregate number of canceled smart home and security subscribers during the prior 12-month period divided by the monthly weighted average number of Total Subscribers based on the Total Subscribers at the beginning and end of each month of a given period. Subscribers are considered canceled when they terminate in accordance with the terms of their contract, are terminated by us or if payment from such subscribers is deemed uncollectible (when at least four monthly billings become past due). If a sale of a service contract to third parties occurs, or a subscriber relocates but continues their service, we do not consider this as a cancellation. If a subscriber transfers their service contract to a new subscriber, we do not consider this a cancellation.

Average Subscriber Lifetime - in number of months, is 100% divided by our expected long-term annualized attrition rate multiplied by 12 months.

**Net Service Cost per Subscriber** - is the average monthly service costs incurred during the period (both period and capitalized service costs), including monitoring, customer service, field service and other service support costs, less total non-recurring smart home services billings and cellular network maintenance fees for the period, divided by average monthly Total Subscribers for the same period.

Net Service Margin - is the monthly average MSR for the period, less total average net service costs for the period divided by the monthly average MSR for the period.

**New Subscribers** - is the aggregate number of net new smart home and security subscribers originated during a given period. This metric excludes new subscribers acquired by the transfer of a service contract from one subscriber to another.

Net Subscriber Acquisition Costs per New Subscriber - is the net cash cost to create new smart home subscribers during a given 12-month period divided by New Subscribers for that period. These costs include commissions, equipment and associated financing fees (estimated), installation, marketing, sales support, and other allocations (general and administrative); less upfront payments received from the sale of equipment associated with the initial installation, and installation fees. These costs exclude capitalized contract costs and upfront proceeds associated with contract modifications.

